

Roland DG Corporation

Consolidated Financial Results for the Three Months Ended March 31, 2022

May 12, 2022

| Change in revenue recognition method and treatment of R&D expenses

1. Change in revenue recognition method

We have changed the revenue recognition method starting from FY2022Q1. In accordance with the transitional treatment stated in the Revenue Recognition Accounting Principal 89-2, we have not restated the previous fiscal year's financials. The impact on the financials of this change however is minimal.

The YoY comparison have been made with financials that have not been restated.

2. Change in R&D expense treatment

Due to the completion of the factory migration to thailand, **R&D expenses have been moved from COGS to SG&A** starting from FY2022Q1.

YoY comparison have been made with financials that have been restated.

Q1 Overview and H1 forecast

Q1 Overview

- **Sales & Profit Increase; Historical high Q1 sales of Y11.3B**
(excl. FY 2015/12 when there was change in fiscal year end)
 - Sales landed **as planned**
 - Increase profit thanks to migration to Thailand on top of sales growth
- **Strong demand but unstable supply**
 - Uncertainty continued incl. parts shortage and shipping delays
 - **Backlogs increased** compared with last fiscal year end

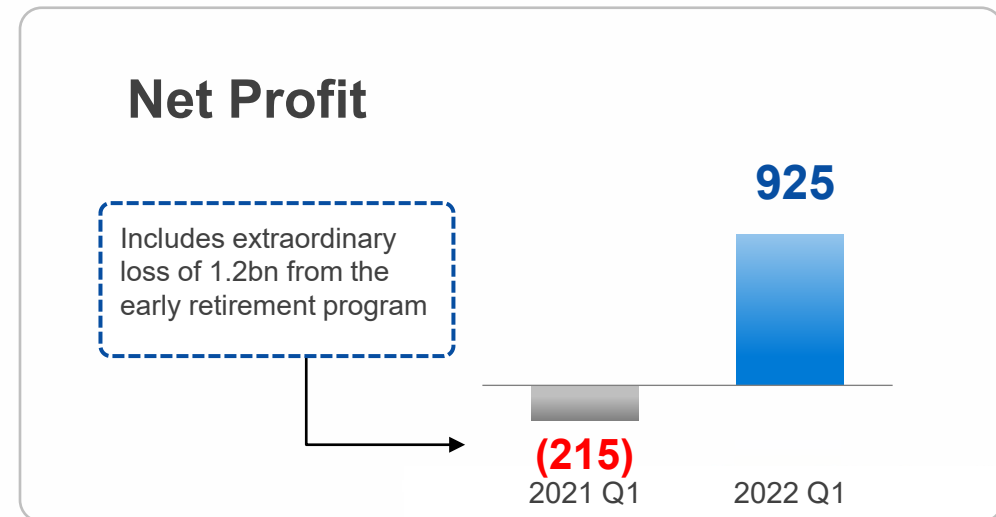
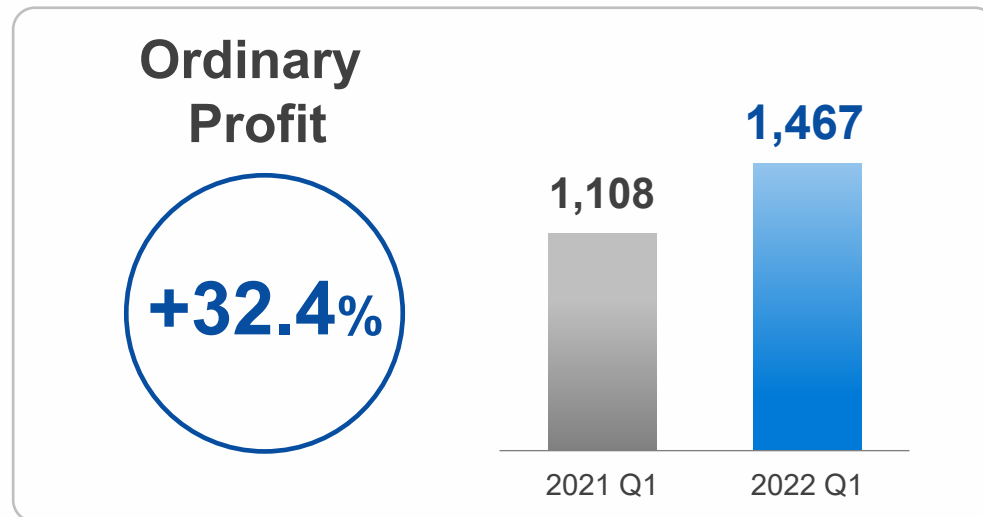
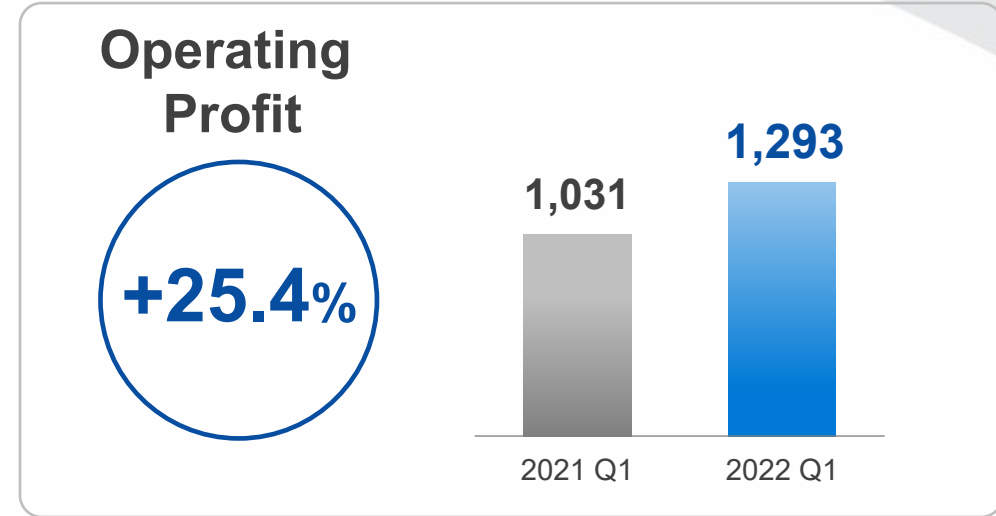
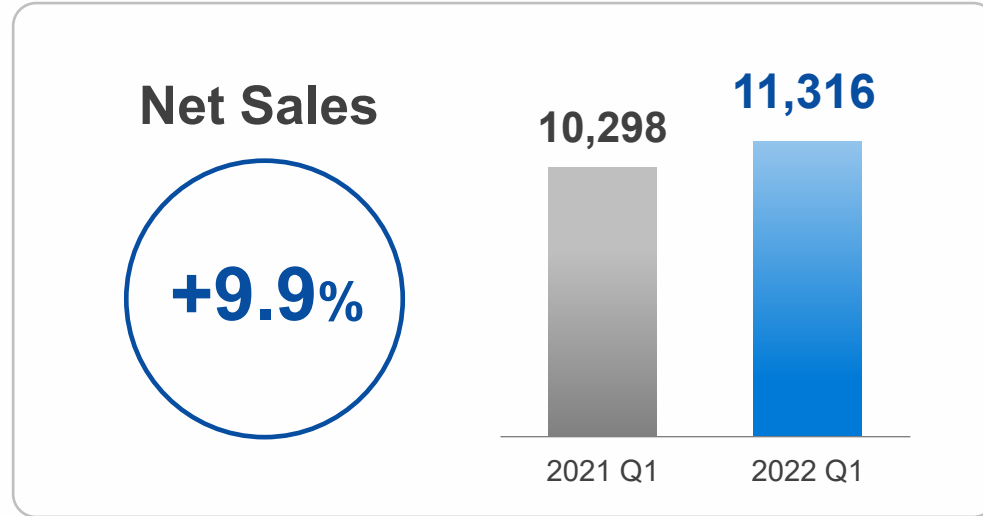
H1 Forecast

- **H1 guidance to be achieved despite some concerns**
 - • Sales contribution of **New Products** launched in March
 - • Dental products that had shipping delays in Q1 to recover in Q2
 - • FX tailwind
 - △ • Parts procurement difficulty, continue of shipping delay
 - △ • Cost increase of electronic parts and shipping costs

Sales and profit increased; Quarterly net profit turned positive

YoY performance

(Millions of yen)



(Millions of yen)

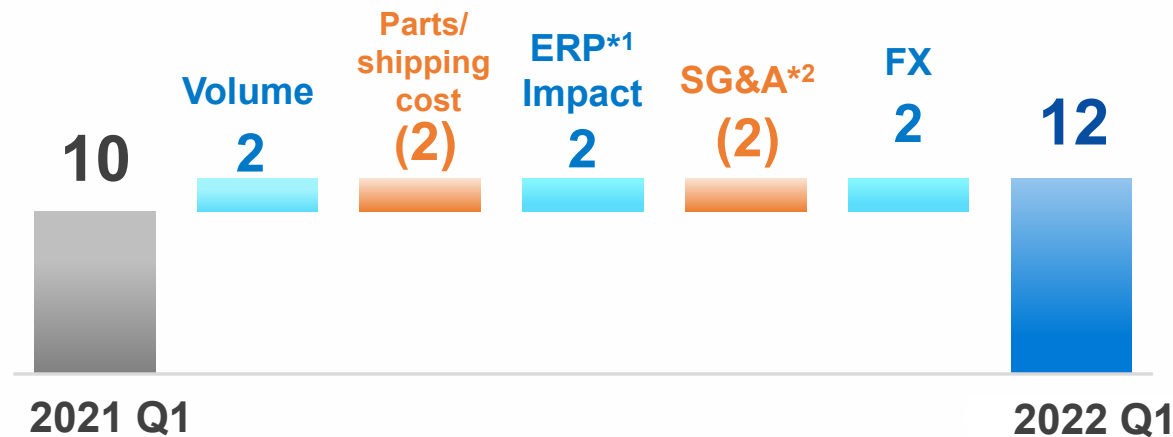
Sales and Operating Profit delta breakdown

Variance Analysis YoY

(100 Millions of Yen)



Average FX rate (Unit : Yen)	USD	105.91	116.20	109.7%
	EUR	127.72	130.43	102.1%



*1 Early Retirement Program

*2 Excludes personnel cost impact due to the Early Retirement Program

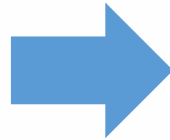
Change in sales disclosure category

From product items to market based categorization

Change categorization to market (business) base from Q1

- Clarify growth area to allocate necessary resource
- Capture trend by business to enable flexible strategy development and execution

Sales by product
Printers
Plotters
3D Products (DGSHAPE)
Supplies
Others



Sales by market
Visual Communication
Digital Fabrication
Dental
Service, Software & Others

Sales by product
Hardware
Supplies
Service parts & Others

Market Category

Market		Our strategy	FY22	FY23
Visual Communication	VC-Solvent	<ul style="list-style-type: none"> ➤ Maintain #1 position in solvent printers ➤ Maintain customer base and profitability 	18.5B FY21 16.8B	17.8B
	VC-Other	<ul style="list-style-type: none"> ➤ Gain share in other ink types and emerging markets ➤ Diversify ink to develop new application/market in the future 	4.1B FY21 3.4B	7.4B
Digital Fabrication		<ul style="list-style-type: none"> ➤ Roll out channel and marketing strategy globally dedicated to this new customer segment ➤ Expand product line through partnership and Co-Creation work 	11.2B FY21 10.0B	12.2B
Dental		<ul style="list-style-type: none"> ➤ Maintain position in advanced country(labs) ➤ Strengthen channel in emerging markets ➤ Add growth by entering dental clinics and new applications (denture implants etc) 	7.2B FY21 6.6B	8.2B
Service, Software & Others		<ul style="list-style-type: none"> ➤ Reduce customer downtime and improve profitability ➤ Increase end-customer engagement through Roland DG Connect ➤ Plant seeds to build new opportunity in Software (SaaS) 	8.3B FY21 8.2B	8.4B

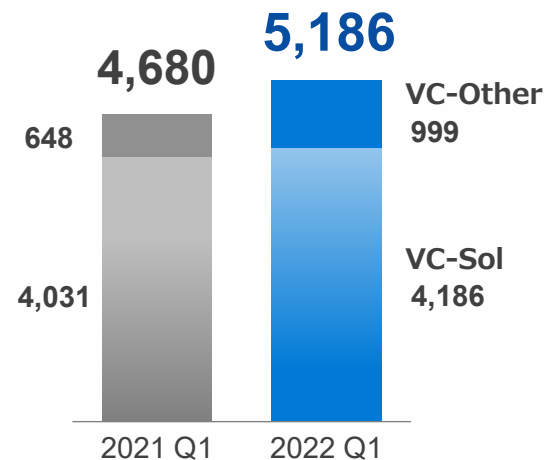
Strong demand continued resulting in YoY growth

Sales by market YoY

● Old Product based category showh in APPENDIX (P.19)

(Millions of yen)

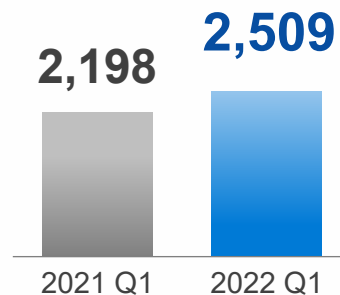
+10.8%



Visual Communication

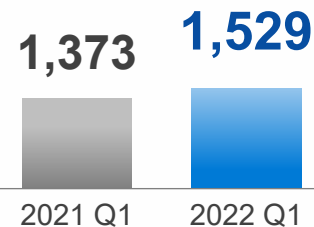
- Eco-solvent printer for sign market grew as output demand increased (VC-Solvent)
- LEC2 Series UV printers and UV inks increased mainly in the US and Europe (VC-Other)

+14.2%



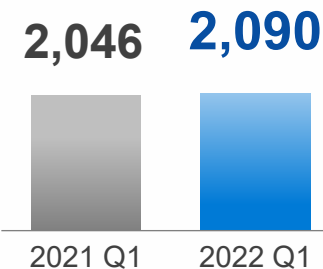
Digital Fabrication

- BN-20A, a new product in the desktop segment, grew
- Co-Creation model, LEC2 S Series, increased by regional sales expansion



Dental

- Core products including DWX-52D/DWX-52DCi was flat YoY due to supply shortage
- DWX-42W grew mainly in the US and Europe
- DWX-52Di, New Emerging market model launched in FY21H2, contributed to sales



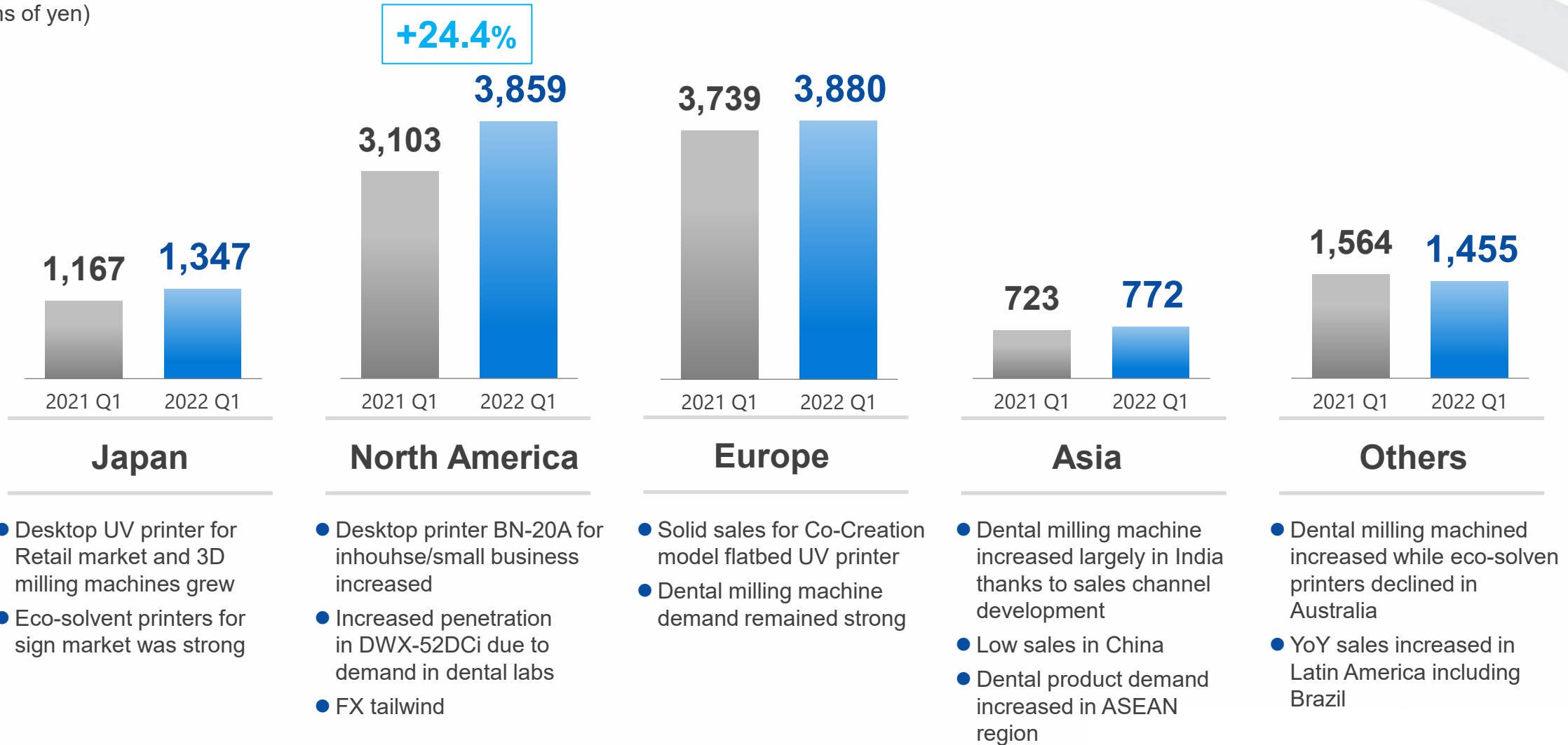
Service, Software & Others

- Service Parts declined but Service and maintenance increased

Solid Eco-Solvent printers and Dental sales in North America

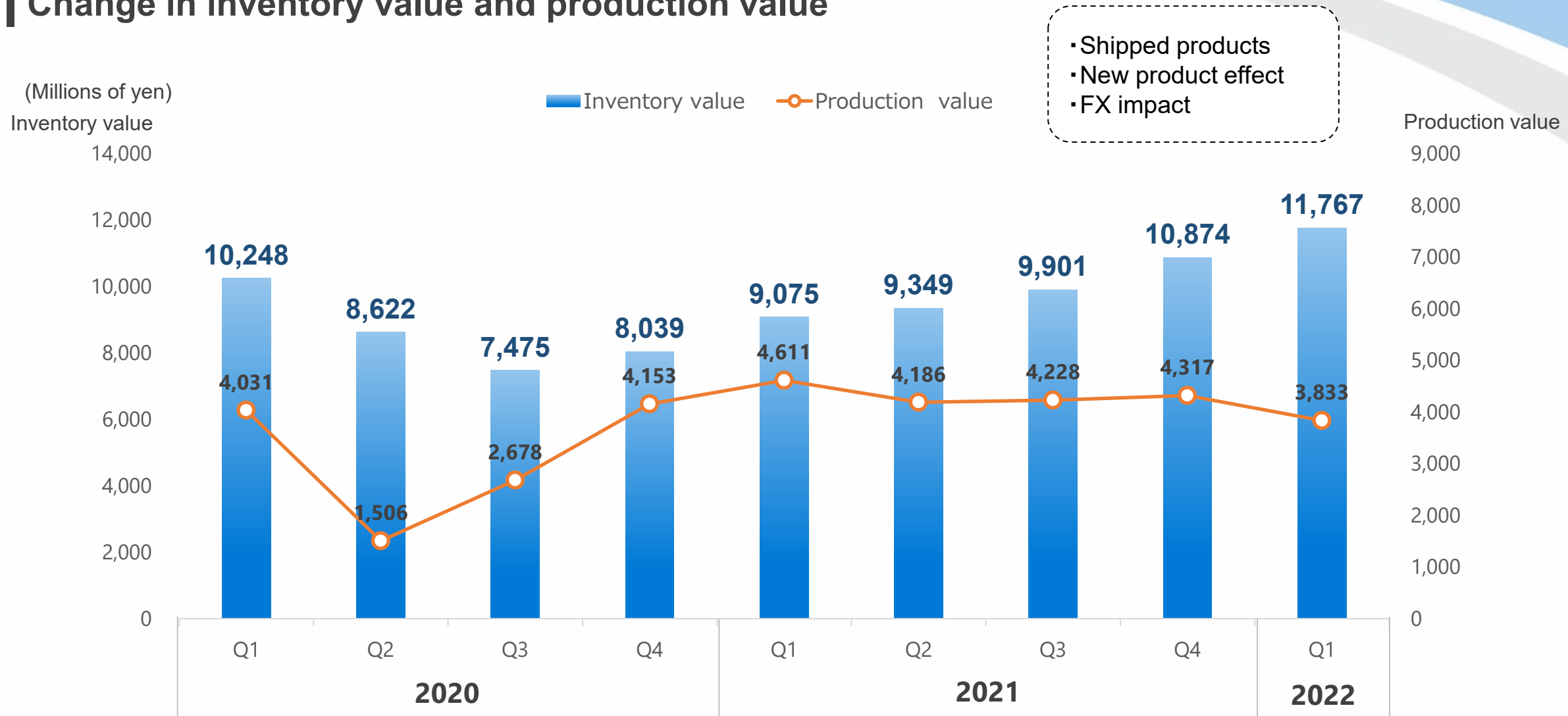
Sales by Regions YoY

(Millions of yen)



Inventory increased due to parts shortage and shipping delay

Change in inventory value and production value



Balance sheet

Balance sheet summary (as of 3/31/2022)

(Millions of yen)

Total Asset 42,706

Total interest-bearing debt 0

- Cash & deposits -2,313
- Accounts Receivables +944
- Inventory +892

- Buildings and structures +351
- Construction in progress -213

Current assets 30,644

Fixed assets 12,062

Current Liabilities 9,673

Fixed liabilities 3,358

- Accrued expense (One-off retiremet package related to the) -935
- Taxes payable -1,153
- Provision for bonuses +280
- Other (deposits etc) +599

Net assets 29,674

Net asset ratio 69.5%

- Retained earnings +165
- FX translation adjustment +713
- Net asset ratio +2.5 points

Assets

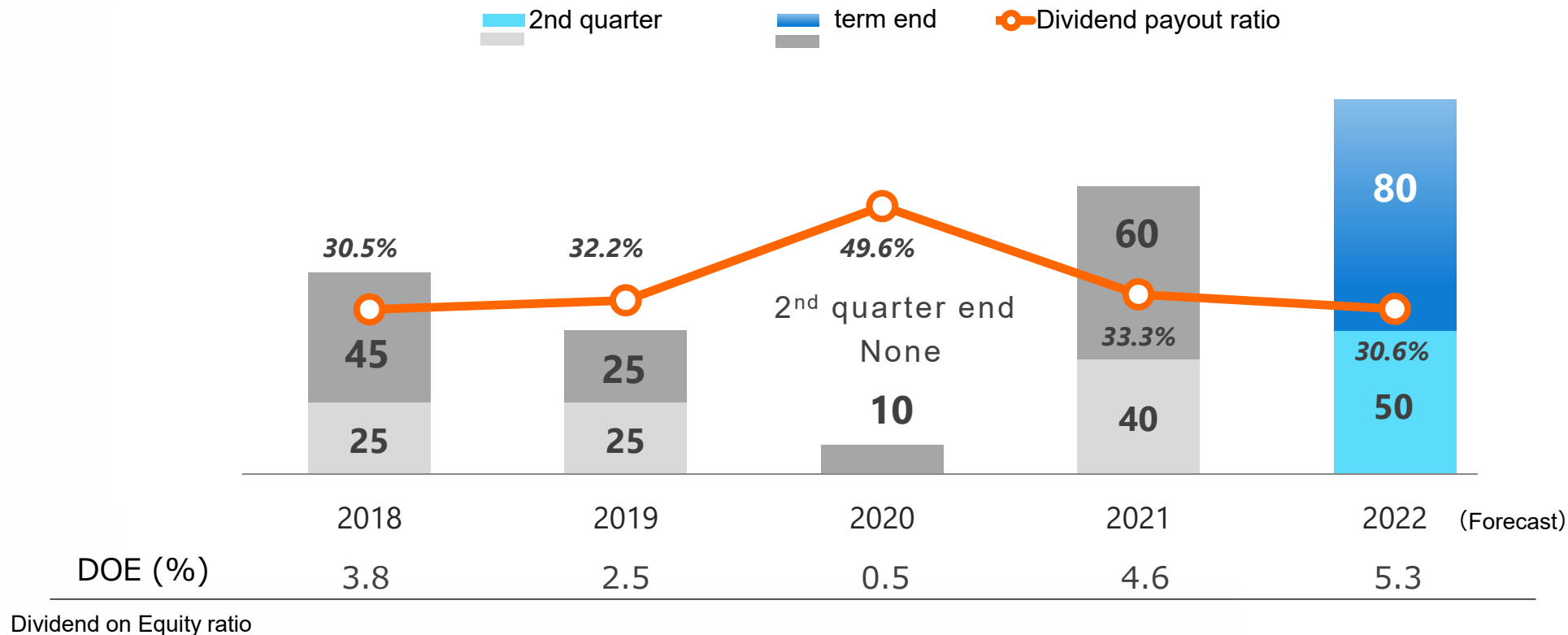
Liabilities/Net assets

Dividend Forecast

Divident Policy (FY2021 to FY2023) : Use the higher of 30% payout ratio to consolidated profit or 2% Dividend on Equity ratio (DOE) as a basis and account for future business development

FY2022 forecast : H1 **JPY 50**, H2 **JPY80**; in total **JPY 130 per year**

Annual dividend payout ratio to be **30.6%**



New Products

Visual Communication (VC-Solvent)

Large format Sign board printers



Released on March 1, 2022

TrueVIS

VG3-640 VG3-540 SG3-540 SG3-300

- Main-stream product series with 23,000 units sold since the 2016 release
- Addressing various customer needs by providing print quality, productivity and Print & Cut functionality
- First full model change in 3 years to stimulate demand and revive the market
- Core product in VC-Solvent
- First product using new-platform, improving R&D efficiency and reducing cost

Visual Communication (VC-Other)

UV-LED Flatbed Inkjet Printer



Released on March 30, 2022

EU-1000MF

- Added a 4 color model to the previous 6 color model
- Can print on materials upto 95mm thickness
- UV Ink received Gold Certification by GREENGUARD for low POV products and can be safely used indoor
- First released in South East Asia and Taiwanese markets (6 color model) and now expanded to Latin America region

Mid-term plan financial target

MTP					
	Actuals			Forecast	Target
	FY2019	FY2020	FY2021	FY2022	FY2023
Sales	40.8B	34.8B	45.0B	49.4B	54.0B
Operating Profit / %	2.8B / 6.8%	0.5B / 1.7%	0.6B / 13.4%	7.3B / 14.8%	8.0B / 14.8%
ROE	7.9%	1.0%	13.9%	17%	17%
ROIC	6.5%	0.6%	13.0%	-	15%
CCC	163	141	147	-	120
Payout % / DOE※	32% / 2.5%	50% / 0.5%	33% / 4.6%	30% / -	30% / 2%
FX Rate (USDJPY/EURJPY)	109/122	107/122	110/130	113/128	113/128

※Dividend on Equity ratio

| Our response to the situation in Ukraine and financial impact

Our response

- Stopped our subsidiary's business in Moscow
- Stopped all product shipping to Russia



We will determine when to resume based on the situation

Financial Performance

- Sales in Russia for FY2021 was appx. JPY800M (1.8% of total sales) and has limited impact on financial performance
- Concerns related to the impact on the world economy including commodity price inflation

We will take necessary actions as the situation evolves.

We will provide an update if there are any significant effect on our financial performance

Appendix

Consolidated financial results

(Millions of yen)

* R&D cost previously accounted as COGS has been moved to SG&A from 2022

		2021 Q1				2022 Q1		YoY change		
		Performance	% of sales	Restated Actual	% of sales	Performance	% of sales	Change	Ratio	Exchange rate impact excluded Real term
Net Sales		10,298	100.0%	10,298	100.0%	11,316	100.0%	1,018	109.9%	104.8%
Gross Profit		4,323	42.0%	<u>5,078</u>	<u>49.3%</u>	5,681	50.2%	602	111.9%	105.1%
SGA cost		3,292	32.0%	<u>4,046</u>	<u>39.3%</u>	4,387	38.8%	340	108.4%	105.6%
Operating Profit		1,031	10.0%	1,031	10.0%	1,293	11.4%	261	125.4%	103.0%
Ordinary Profit		1,108	10.8%	1,108	10.8%	1,467	13.0%	358	132.4%	111.5%
Net Profit*		△215	-	△215	-	925	8.2%	1,140	-	-
EPS (Yen)		△17.34		△17.34		74.25				
Exchange rate Yen	USD	105.91		105.91		116.20				
	EUR	127.72		127.72		130.43				

* Net profit attributable to owners of parent

Exchange rate Amount of impact	Net sales	528
	Operating Profit	206

R&D cost for previous FY moved from COGS to SG&A

Consolidated financial results

(Millions of yen)

	2021 Q1		2022 Q1		YoY change		
Sales by Market	Performance	% of sales	Performance	% of sales	Change	Ratio	Exchange rate impact excluded Real term
Visual Communication	4,680	45.5%	5,186	45.8%	505	110.8%	104.8%
Digital Fabrication	2,198	21.3%	2,509	22.2%	311	114.2%	109.4%
Dental	1,373	13.3%	1,529	13.5%	156	111.4%	106.5%
Service, Software & Others	2,046	19.9%	2,090	18.5%	43	102.1%	98.4%
Total	10,298	100.0%	11,316	100.0%	1,018	109.9%	104.8%
Sales by Product							
Hardware	5,063	49.2%	5,843	51.6%	780	115.4%	109.8%
Supplies	3,247	31.5%	3,485	30.8%	238	107.3%	102.2%
Service parts & Others	1,987	19.3%	1,987	17.6%	0	100.0%	96.1%
Sales by Region							
Japan	1,167	11.4%	1,347	11.9%	180	115.4%	-
North America	3,103	30.1%	3,859	34.1%	756	124.4%	113.4%
Europe	3,739	36.3%	3,880	34.3%	141	103.8%	100.9%
Asia	723	7.0%	772	6.8%	49	106.8%	105.3%
Others	1,564	15.2%	1,455	12.9%	△109	93.0%	88.6%
Total	10,298	100.0%	11,316		1,018	109.9%	104.8%

Consolidated financial results

Sales by Product (Old Categories)

(Millions of yen)

	FY2021 Q1		FY2022 Q1		YoY change		
	Performance	% of sales	Performance	% of sales	Change	Ratio	Exchange rate impact excluded Real term
Printers	3,232	31.4%	3,840	33.9%	608	118.8%	112.5%
Plotters	336	3.3%	305	2.7%	△30	90.8%	86.3%
3D Products (DGSHAPE)	1,494	14.5%	1,697	15.0%	203	113.6%	109.3%
Supplies	3,247	31.5%	3,485	30.8%	238	107.3%	102.2%
Others	1,987	19.3%	1,987	17.6%	0	100.0%	96.1%
Total	10,298	100.0%	11,316	100.0%	1,018	109.9%	104.8%

Consolidated financial results (3 months)

(Millions of yen)

2021					2022		
	Q1	Q2	Q3	Q4	Q1	YoY	QoQ
Net Sales	10,298	11,548	11,566	11,682	11,316	109.9%	96.9%
Gross Profit	5,078	6,062	5,949	5,973	5,681	111.9%	95.1%
%	49.3%	52.5%	51.4%	51.1%	50.2%	+0.9P	△0.9P
SGA cost	4,046	4,135	4,072	4,752	4,387	108.4%	92.3%
%	39.3%	35.8%	35.2%	40.7%	38.8%	△0.5P	△1.9P
Operating Profit	1,031	1,926	1,876	1,221	1,293	125.4%	105.9%
%	10.0%	16.7%	16.2%	10.5%	11.4%	+1.4P	+0.9P
Ordinary Profit	1,108	1,950	1,763	1,258	1,467	132.4%	116.6%
%	10.8%	16.9%	15.2%	10.8%	13.0%	+2.2P	+2.2P
Net Profit *	△215	1,796	1,227	925	925	—	99.9%
%	—	15.6%	10.6%	7.9%	8.2%	—	—
EPS (Yen)	△17.34	144.38	98.55	74.29	74.25	—	—

* Net profit attributable to owners of parent

R&D cost for previous FY moved from COGS to SG&A

Consolidated financial results (3 months)

(Millions of yen)

	2021				2022		
Sales by Market	Q1	Q2	Q3	Q4	Q1	YoY	QoQ
Visual Communication	4,680	5,240	5,345	4,972	5,186	110.8%	104.3%
Digital Fabrication	2,198	2,593	2,529	2,687	2,509	114.2%	93.4%
Dental	1,373	1,756	1,576	1,895	1,529	111.4%	80.7%
Service, Software & Others	2,046	1,958	2,114	2,127	2,090	102.1%	98.2%
Total	10,298	11,548	11,566	11,682	11,316	109.9%	96.9%
Sales by Product							
Hardware	5,063	5,953	5,756	5,896	5,843	115.4%	99.1%
Supplies	3,247	3,693	3,781	3,715	3,485	107.3%	93.8%
Service parts & Others	1,987	1,902	2,028	2,070	1,987	100.0%	96.0%
Sales by Region							
Japan	1,167	1,051	1,113	1,201	1,347	115.4%	112.2%
North America	3,103	3,983	3,725	3,202	3,859	124.4%	120.5%
Europe	3,739	4,162	4,346	4,919	3,880	103.8%	78.9%
Asia	723	808	755	943	772	106.8%	81.9%
Others	1,564	1,543	1,624	1,415	1,455	93.0%	102.8%
Total	10,298	11,548	11,566	11,682	11,316	109.9%	96.9%

Consolidated financial results (3 months)

Sales by Product (Old Categories)

(Millions of yen)

	2021				2022		
	Q1	Q2	Q3	Q4	Q1	YoY	QoQ
Printers	3,232	3,777	3,797	3,604	3,840	118.8%	106.6%
Plotters	336	283	265	324	305	90.8%	94.1%
3D Products (DGSHAPE)	1,494	1,892	1,692	1,967	1,697	113.6%	86.3%
Supplies	3,247	3,693	3,781	3,715	3,485	107.3%	93.8%
Others	1,987	1,902	2,028	2,070	1,987	100.0%	96.0%
Total	10,298	11,548	11,566	11,682	11,316	109.9%	96.9%

FY2022 H1/H2 Forecast

* R&D cost previously accounted as COGS has been moved to SG&A from 2022

(Millions of yen)

	2021								2022					
	H1 Actual	% of sales	H2 Actual	% of sales	Restated H1 Act	% of sales	Restated H2 Act	% of sales	H1 Forecast	YoY	% of sales	H2 Forecast	YoY	% of sales
Net Sales	21,846	100.0%	23,249	100.0%	21,846	100.0%	23,249	100.0%	23,900	109.4%	100.0%	25,500	109.7%	100.0%
Gross Profit	9,627	44.1%	10,340	44.5%	<u>11,140</u>	<u>51.0%</u>	<u>11,992</u>	<u>51.3%</u>	12,200	109.5%	51.0%	13,300	110.9%	52.2%
SGA cost	6,669	30.5%	7,243	31.2%	<u>8,182</u>	<u>37.5%</u>	<u>8,825</u>	<u>38.0%</u>	9,200	112.4%	38.5%	9,000	102.0%	35.3%
Operating Profit	2,958	13.5%	3,097	13.3%	2,958	13.5%	3,097	13.3%	3,000	101.4%	12.6%	4,300	138.8%	16.9%
Ordinary Profit	3,059	14.0%	3,022	13.0%	3,059	14.0%	3,022	13.0%	3,000	98.0%	12.6%	4,300	148.7%	16.9%
Net Profit*	1,580	7.2%	2,152	9.3%	1,580	7.2%	2,152	9.3%	2,100	132.9%	8.8%	3,200	148.7%	12.5%

* Net profit attributable to owners of parent

R&D cost for previous FY moved from COGS to SG&A

FY2022 H1/H2 Forecast

(Millions of yen)

2021

2022

Sales by Market	H1 Actual	% of sales	H2 Actual	% of sales	H1 Forecast	YoY	% of sales	H2 Forecast	YoY	% of sales
Visual Communication	9,920	45.4%	10,317	44.4%	11,000	110.9%	46.0%	11,600	112.4%	45.5%
Digital Fabrication	4,791	21.9%	5,216	22.4%	5,350	111.7%	22.4%	5,850	112.1%	22.9%
Dental	3,129	14.3%	3,471	14.9%	3,350	107.0%	14.0%	3,900	112.3%	15.3%
Service, Software & Others	4,004	18.4%	4,242	18.3%	4,200	104.9%	17.6%	4,150	97.8%	16.3%
Total	21,846	100.0%	23,249	100.0%	23,900	109.4%	100.0%	25,500	109.7%	100.0%
Sales by Product	H1 Actual	% of sales	H2 Actual	% of sales	H1 Forecast	YoY	% of sales	H2 Forecast	YoY	% of sales
Hardware	11,016	50.4%	11,652	50.1%	12,700	115.3%	53.1%	14,100	121.0%	55.3%
Supplies	6,940	31.8%	7,497	32.3%	7,100	102.3%	29.7%	7,300	97.4%	28.6%
Service parts & Others	3,889	17.8%	4,099	17.6%	4,100	105.4%	17.2%	4,100	100.0%	16.1%
Sales by Region	H1 Actual	% of sales	H2 Actual	% of sales	H1 Forecast	YoY	% of sales	H2 Forecast	YoY	% of sales
Japan	2,218	10.2%	2,315	10.0%	2,450	110.4%	10.2%	2,400	103.7%	9.4%
North America	7,087	32.4%	6,928	29.8%	8,000	112.9%	33.5%	8,450	122.0%	33.1%
Europe	7,901	36.2%	9,266	39.8%	8,650	109.5%	36.2%	8,950	96.6%	35.1%
Asia	1,531	7.0%	1,698	7.3%	1,700	111.0%	7.1%	2,050	120.7%	8.1%
Others	3,107	14.2%	3,040	13.1%	3,100	99.7%	13.0%	3,650	120.0%	14.3%
Total	21,846	100.0%	23,249	100.0%	23,900	109.4%	100.0%	25,500	109.7%	100.0%

FY2022 H1/H2 Forecast

(Millions of yen)

	2021				2022					
	H1 Actual	% of sales	H2 Actual	% of sales	H1 Forecast	YoY	% of sales	H2 Forecast	YoY	% of sales
Printers	7,010	32.1%	7,401	31.8%	8,350	119.1%	34.9%	9,200	124.3%	36.1%
Plotters	619	2.8%	590	2.5%	600	96.9%	2.5%	650	110.1%	2.5%
3D Products (DGSHAPE)	3,387	15.5%	3,660	15.8%	3,750	110.7%	15.7%	4,250	116.1%	16.7%
Supplies	6,940	31.8%	7,497	32.3%	7,100	102.3%	29.7%	7,300	97.4%	28.6%
Others	3,889	17.8%	4,099	17.6%	4,100	105.4%	17.2%	4,100	100.0%	16.1%
Total	21,846	100.0%	23,249	100.0%	23,900	109.4%	100.0%	25,500	109.7%	100.0%

FY2022 Forecast

(Millions of yen)

	2021				2022		YoY change	
	Performance	% of sales	Restated Act	% of sales	Forecast	% of sales	Change	Ratio
Net Sales	45,095	100.0%	45,095	100.0%	49,400	100.0%	4,304	109.5%
Gross Profit	19,968	44.3%	23,063	51.1%	25,500	51.6%	5,531	110.6%
SGA cost	13,912	30.9%	17,007	37.7%	18,200	36.8%	4,287	107.0%
Operating Profit	6,056	13.4%	6,056	13.4%	7,300	14.8%	1,243	120.5%
Ordinary Profit	6,082	13.5%	6,082	13.5%	7,300	14.8%	1,217	120.0%
Net Profit*1	3,733	8.3%	3,733	8.3%	5,300	10.7%	1,566	142.0%
EPS (Yen)	299.88		299.88		425.42			
Exchange rate	USD	109.81	109.81		113.00			
	EUR	129.93	129.93		128.00			

*1 Net profit attributable to owners of parent

		USD	EUR
Currency Sensitivity (based on 2021 results)	Net sales	140	117
	Operating Profit	64	74

R&D cost for previous FY moved from COGS to SG&A

FY2022 Forecast

(Millions of yen)

	2021		2022		YoY change	
	Performance	% of sales	Forecast	% of sales	Change	Ratio
Sales by Markets						
Visual Communication	20,238	44.9%	22,600	45.7%	2,361	111.7%
Digital Fabrication	10,008	22.2%	11,200	22.7%	1191	111.9%
Dental	6,601	14.6%	7,250	14.7%	648	109.8%
Service, Software & Others	8,247	18.3%	8,350	16.9%	102	101.2%
Total	45,095	100.0%	49,400	100.0%	4,304	109.5%
Sales by Products						
Hardware	22,668	50.3%	26,800	54.3%	4131	118.2%
Supplies	14,437	32.0%	14,400	29.1%	△37	99.7%
Service parts & Others	7,989	17.7%	8,200	16.6%	210	102.6%
Sales by Regions						
Japan	4,533	10.0%	4,850	9.8%	316	107.0%
North America	14,015	31.1%	16,450	33.3%	2,434	117.4%
Europe	17,168	38.1%	17,600	35.6%	431	102.5%
Asia	3,230	7.2%	3,750	7.6%	519	116.1%
Others	6,148	13.6%	6,750	13.7%	601	109.8%
Total	45,095	100.0%	49,400	100.0%	4,304	109.5%

FY2022 Forecast

Sales by Product (Old Category)

(Millions of yen)

	FY2021		FY2022		YoY change		
	Performance	% of sales	Forecast	% of sales	Change	Ratio	Exchange rate impact excluded Real term
Printers	14,411	32.0%	17,550	35.5%	3,138	121.8%	121.0%
Plotters	1,209	2.7%	1,250	2.5%	40	103.4%	101.2%
3D Products (DGSHAPE)	7,047	15.6%	8,000	16.2%	952	113.5%	113.3%
Supplies	14,437	32.0%	14,400	29.2%	△37	99.7%	98.9%
Others	7,989	17.7%	8,200	16.6%	210	102.6%	102.2%
Total	45,095	100.0%	49,400	100.0%	4,304	109.5%	108.9%

New product category overview

Market		Customer / User	Key Products	Uses and Applications
Visual Communication	VC-Solvent	<ul style="list-style-type: none"> ➤ Sign shops ➤ Printing shops 	<ul style="list-style-type: none"> ➤ Solvent printers ➤ Solvent inks 	<ul style="list-style-type: none"> ➤ Outdoor sign ➤ Store interior/displays ➤ Banners ➤ Car wrapping
	VC-Other	<ul style="list-style-type: none"> ➤ Sign shops ➤ Printing shops ➤ Print / design companies 	<ul style="list-style-type: none"> ➤ UV printers ➤ UV inks ➤ Flat UV Printer ➤ Textile printers ➤ Large format cutters 	<ul style="list-style-type: none"> ➤ Out/indoor sign ➤ Stickers and labels ➤ Design prototypes ➤ Textile / apparel
Digital Fabrication		<ul style="list-style-type: none"> ➤ Small/semi- industrial business ➤ Retail stores ➤ Sole business owners 	<ul style="list-style-type: none"> ➤ Small solvent printers ➤ Small UV printers ➤ UV inks ➤ 3D milling machines, Engravers ➤ Metal printers ➤ Small cutting machines ➤ Customizel, New area (Co-Creation) 	<ul style="list-style-type: none"> ➤ Personalized goods ➤ Gift, novelties ➤ Iron prints ➤ Customization usage ➤ Parts, design prototyping
Dental		<ul style="list-style-type: none"> ➤ Dental labs ➤ Dental clinics 	<ul style="list-style-type: none"> ➤ Dental milling machines ➤ Dental Supply 	<ul style="list-style-type: none"> ➤ Dental crowns ➤ Inlays ➤ Denture ➤ Abatement
Service, Software & Others		<ul style="list-style-type: none"> ➤ Distributors ➤ Customers 	<ul style="list-style-type: none"> ➤ Service parts incl. Printer heads ➤ Service and maintenance 	

Products by New Category

VC-Solvent

VC-Other

Digital Fabrication

Dental

Service, Software
& Others

Solvent printers



TrueVIS

VG3-640 VG3-540 SG3-540 SG3-300



Outdoor sign



Car wrapping



Store
interior/displays



Stickers
and labels



Banner ads



Floor signs



Wallpaper



Iron prints

Products by New Category

VC-Solvent

VC-Other

Digital Fabrication

Dental

Service, Software
& Others

UV Printer (Roll)



LEC2-640 LEC2-330

UV Printer (Flat)



IU-1000F

Textile printer



XT-640

Large format cutters



GR2-640 GR2-540



Posters



Labels



Packages



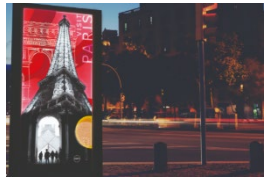
Displays



Apparel / textile



Signage



Electric sign



Window display



Package films



Canvas art



Apparel / soft sign



Window films

Products by New Category

VC-Solvent

VC-Other

Digital Fabrication

Dental

Service, Software & Others

Desktop UV Printer



LEF2-300

Desktop Solvent printer



BN-20A

3D milling



MDX-50

Medal Printer



MPX-95

Customization/New



LEC2 S-Series



Phone Case



Photo frame



Iron Print



Novelties



Key holder



Stickers



Prototype



Custom goods



PParts prototype



Gift



SF-200

Products by New Category

VC-Solvent

VC-Other

Digital Fabrication

Dental

Service, Software
& Others

5-axis dry milling



DWX-52D

With Disk changer
(increased productivity)



DWX-52DCi



Crowns



Bridges



Dentures

4-axis dry milling
(Compact)



DWX-4



Pin material milling

4-Axis wet milling



DWX-42W



Abatement milling
(Implant base)

Products by New Category

VC-Solvent

VC-Other

Digital Fabrication

Dental

Service, Software
& Others



Service parts incl. heads



Service & Maintenance

Software
(Future revenue stream)



Roland DG Connect
for Everything Creative



DGS SHAPE CLOUD

The information pertaining to our business plans and forecasts that has been provided in this presentation contains forward-looking statements that are based on the plans and prospects of the Company at this point in time. The actual business results could be significantly different from those stated in this presentation due to changes in conditions. As such, please be advised that it cannot be guaranteed that these statements will not differ materially from actual results.