# Consolidated Financial Results for the Fiscal Year Ended December 31, 2023 [Japanese GAAP]

February 9, 2024

Company name: Roland DG Corporation Securities Code: 6789 URL: www.rolanddg.com Stock exchange listing: Tokyo Stock Exchange Representative: Kohei Tanabe, President, Representative Director Contact: Kazuhiro Ogawa, Managing Executive Officer and Division President of Corporate Division Phone: +81-53-484-1400 Scheduled date of Ordinary General Meeting of Shareholders: March 29, 2024 Scheduled date of filing annual securities report: March 29, 2024 Scheduled date of commencing dividend payments: -Availability of supplementary briefing material on consolidated financial results: Available

Availability of supplementary briefing material on consolidated financial results: Available

Schedule of consolidated financial results briefing session: Not Scheduled

(Figures are rounded down to the nearest million yen)

# 1. Consolidated Financial Results for the Fiscal Year Ended December 31, 2023 (From January 1, 2023 to December 31, 2023)

(1) Consolidated Opera	(% indicates changes from the previous corresponding period)							
	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%
Fiscal year ended December 31, 2023	54,018	7.1	5,217	(14.2)	5,348	(12.7)	4,302	(0.6)
Fiscal year ended December 31, 2022	50,459	_	6,083	_	6,126	_	4,327	_

(Note) Comprehensive income: Fiscal year ended December 31, 2023: 5,756 million yen [8.2%] Fiscal year ended December 31, 2022: 5,321 million yen [-%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ordinary profit to total assets	Operating profit to net sales
	Yen	Yen	%	%	%
Fiscal year ended December 31, 2023	354.51	_	12.6	10.7	9.7
Fiscal year ended December 31, 2022	347.69	_	14.2	13.8	12.1

(Reference) Equity in earnings (losses) of affiliated companies: Fiscal Year Ended December 31, 2023: – million yen Fiscal Year Ended December 31, 2022: – million yen

(Note) The "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. have been adopted from the beginning of the fiscal year ended December 31, 2022. As a result, the year-on-year percentage change for the fiscal year ended December 31, 2022 is not presented because in the prior year, the said standard, etc. was not yet applied.

#### (2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of Yen	Millions of Yen	%	Yen
As of December 31, 2023	54,283	36,862	66.0	2,953.97
As of December 31, 2022	46,027	32,290	70.2	2,622.20

(Reference) Equity: As of December 31, 2023: 35,823 million yen As of December 31, 2022: 32,290 million yen

#### (3) Consolidated Cash Flows

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	Net cash provided	Net cash provided	Net cash provided	Cash and cash	
	by (used in)	by (used in)	by (used in)	equivalents at end of	
	operating activities	investing activities	financing activities	period	
	Millions of Yen	Millions of Yen	Millions of Yen	Millions of Yen	
Fiscal year ended	5 046	((277 )	202	11 717	
December 31, 2023	5,046	(4,772)	202	11,717	
Fiscal year ended	2 (70	(2,72,4)	(2.21.4)	11 241	
December 31, 2022	2,679	(2,724)	(2,214)	11,341	

#### 2. Dividends

		Annual dividends						
	1st quarter end	2nd quarter end	3rd quarter end	Year end	Total			
	Yen	Yen	Yen	Yen	Yen			
Fiscal year ended December 31, 2022	_	50.00	_	80.00	130.00			
Fiscal year ended December 31, 2023	_	55.00	_	0.00	55.00			
Fiscal year ending December 31, 2024 (Forecast)	_	_	_	_	_			

	Total dividends paid (annual)	Payout ratio (consolidated)	Dividends to net assets (consolidated)
	Millions of Yen	%	%
Fiscal year ended December 31, 2022	1,633	37.4	5.3
Fiscal year ended December 31, 2023	677	15.5	2.0
Fiscal year ending December 31, 2024 (Forecast)		_	

(Note) As announced in the press release "Notice Concerning Implementation of MBO and Recommendation of Tendering" dated February 9, 2024, the Common shares of the Company (the Company's shares) are scheduled to be delisted because of the Tender Offer by XYZ Corporation ("the Offeror") and a series of subsequent procedures. Thus, the Company has not announced the dividends forecast for the fiscal year ending December 31, 2024.

# 3. Consolidated Financial Results Forecast for the Fiscal Year Ending December 31, 2024 (From January 1, 2024 to December 31, 2024)

As announced in the press release "Notice Concerning Implementation of MBO and Recommendation of Tendering" dated February 9, 2024, the Company's shares are scheduled to be delisted because of the Tender Offer by the Offeror and a series of subsequent procedures. Thus, the Company has not announced the financial forecast for the fiscal year ending December 31, 2024.

#### \* Notes

- (1) Significant changes of subsidiaries during the fiscal year ended December 31, 2023 (changes in specified subsidiaries resulting in changes in scope of consolidation): No
- (2) Changes in accounting policies, changes in accounting estimates and corrections of errors
  - 1) Changes in accounting policies due to the revision of accounting standards: Yes
  - 2) Any changes in accounting policies other than 1) above: No
  - 3) Changes in accounting estimates: No
  - 4) Corrections of errors: No
- (3) Total number of issued shares (common shares)
  - 1) Total number of issued shares at the end of the period (including treasury shares):

	Fiscal year ended December 31, 2023	12,319,911 shares					
	Fiscal year ended December 31, 2022	12,656,311 shares					
2) Total number of treasury shares at the end of the period:							
	Fiscal year ended December 31, 2023	192,618 shares					
	Fiscal year ended December 31, 2022	342,208 shares					
3) Average number of shares during the period:							
	Fiscal year ended December 31, 2023	12,135,769 shares					
	Fiscal year ended December 31, 2022	12,445,153 shares					

(Note) The total number of treasury shares at the end of the period includes shares of the Company held by the Director Stock Benefit Trust and J-ESOP Trust (192,100 shares at the end of the fiscal year ended December 31, 2023 and 192,100 shares at the end of the fiscal year ended December 31, 2022). The number of treasury shares excluded from calculation of the average number of shares during the period includes shares of the Company held by the said Trusts (192,100 shares at the end of the fiscal year ended December 31, 2023 and 193,767 shares at the end of the fiscal year ended December 31, 2022).

#### (Reference) Summary of Non-consolidated Financial Results

# 1. Non-consolidated Financial Results for the Fiscal Year Ended December 31, 2023 (From January 1, 2023 to December 31, 2023)

(1) Non-consolidated Operating Results (% indicates changes from the previous corresponding period)

		U	1			,		
	Net sales		Operating p	Operating profit		Ordinary profit		
	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%	Millions of Yen	%
Fiscal year ended December 31, 2023	32,798	18.0	3,526	33.8	5,348	(0.8)	4,651	1.8
Fiscal year ended December 31, 2022	27,798	_	2,634	_	5,388	_	4,568	_

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Fiscal year ended December 31, 2023	383.25	_
Fiscal year ended December 31, 2022	367.08	_

(Note) The "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020), etc. have been adopted from the beginning of the fiscal year ended December 31, 2022. As a result, the year-on-year percentage change for the fiscal year ended December 31, 2022 is not presented because in the prior year, the said standard, etc. was not yet applied.

(2) Non-consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of Yen	Millions of Yen	%	Yen
As of December 31, 2023	39,148	27,138	69.3	2,237.79
As of December 31, 2022	33,361	24,710	74.1	2,006.66

(Reference) Equity: As of December 31, 2023: 27,138 million yen As of December 31, 2022: 24,710 million yen

\* These consolidated financial results are outside the scope of audit.

- \* Explanation of the proper use of financial results forecast and other notes
  - 1. As announced in the press release "Notice Concerning Implementation of MBO and Recommendation of Tendering" dated February 9, 2024, the Company's shares are scheduled to be delisted because of the Tender Offer by the Offeror and a series of subsequent procedures. Thus, the Company has not announced the financial forecast for the fiscal year ending December 31, 2024.

2. Supplementary materials will be posted on the Company's website.

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#### 1. Overview of Results of Operations, etc.

#### (1) Overview of Results of Operations

Roland DG Corporation (the "Company") and its consolidated subsidiaries (collectively, the "Group") have formulated a three-year medium-term business plan (FY2021 – FY2023) based on the core strategies of transforming the Company into a lean organization and transforming the business portfolio and are working on transitioning from the business model that relies on eco-solvent printer for production of traditional signboards (advertising, etc.). During the fiscal year ended December 31, 2023, we actively launched new products and implemented global promotional activities as part of our aim to complete the transformation of our business portfolio. Demand for capital investment and output remained strong in line with the normalization of economic activities following the transition to the post-COVID-19 world. In terms of supply, procurement difficulties with certain parts continued from the beginning of the year to the second quarter. Therefore, in addition to flexibly reviewing production plans, we also took measures such as supplementing parts so as to reduce the impact on production and supply. However, order backlogs increased. Given that the situation with regard to procurement difficulties of certain parts has improved in the third quarter and onward, we have been able to clear the order backlogs by establishing a system for increasing production.

As a result of these initiatives, net sales for the fiscal year ended December 31, 2023 increased by 7.1% compared with the previous fiscal year to 54,018 million yen. The ratio of cost of sales improved by 0.7 percentage points from the previous fiscal year due to reductions in marine transportation costs relative to the previous fiscal year. Selling, general and administrative expenses were higher than the previous fiscal year due to increases in personnel expenses, advertising expenses, travel and transportation expenses, and transportation and storage costs, mainly as a result of aggressive promotional activities. As a result, operating profit decreased by 14.2% compared with the previous fiscal year to 5,217 million yen, and ordinary profit decreased by 12.7% to 5,348 million yen. Profit attributable to owners of parent decreased by 0.6% compared with the previous fiscal year to 4,302 million yen, due to the recording of a gain on sale of non-current assets in extraordinary income in the fourth quarter to account for the land and building of the old headquarters following the consolidation of bases.

The exchange rates for major currencies during the fiscal year ended December 31, 2023 (average rate during the period from January 2023 to December 2023) were 140.56 yen to the U.S. dollar (131.46 yen for the previous fiscal year) and 152.04 yen to the euro (138.11 yen for the previous fiscal year).

As the business of the Group is the manufacture and sale of computer peripheral devices and there are no other segments, it is represented as a single segment.

#### Net Sales by Market

(Millions of Yen)

	Fiscal year ended December 31, 2022			year ended ber 31, 2023	CI	Changes in	Year-on
Market	Amount	Composition ratio (%)	Amount	Composition ratio (%)	Changes	composition ratio (pp)	year change (%)
Visual Communication	23,846	47.3	26,875	49.8	3,028	2.5	112.7
Digital Fabrication	10,926	21.6	11,034	20.4	107	(1.2)	101.0
Dental	6,969	13.8	7,097	13.1	127	(0.7)	101.8
Service, Software & Others	8,716	17.3	9,011	16.7	295	(0.6)	103.4
Total	50,459	100.0	54,018	100.0	3,559		107.1

#### Net Sales by Product

(Millions of Yen)

Product		year ended ber 31, 2022		year ended ber 31, 2023	Changes	Changes in composition	Year-on year change (%)
Floduct	Amount	Composition ratio (%)	Amount	Composition ratio (%)	Changes	ratio (pp)	
Hardware	25,694	50.9	26,722	49.5	1,027	(1.4)	104.0
Supplies	16,319	32.3	18,610	34.5	2,290	2.2	114.0
Service Parts & Other	8,444	16.7	8,684	16.0	240	(0.7)	102.8
Total	50,459	100.0	54,018	100.0	3,559	_	107.1

#### [Visual Communication (VC)]

VC comprises our eco-solvent printers (VC Solvent) and non-solvent printers (VC-Other) such as UV printers and textile printers, and our aim in this area is to secure revenue by developing new markets and bolstering our customer base by offering an increased variety of inks and expanding the range of solutions we offer. In the fiscal year ended December 31, 2023, against a backdrop of changes in consumer needs in terms of the production of signboards (advertising, etc.) and a diversification of where they are used, we made revisions to the brand concept of large format printers from ink types to a product lineup targeted at developed markets and growth markets. TrueVIS, our brand for developed markets, launched the following six models simultaneously worldwide in January: the AP-640-the Company's first environmentally-friendly resin ink model for addressing environmental needs, the LG-640/540/300—high-productivity UV ink models, and their dissemination models, MG-640/300. Together with the four eco-solvent inks launched in March 2022, we now have a lineup comprising 10 models. We also launched the region-specific DGXPRESS brand, a brand that focuses on productivity and cost performance for growth markets, with the UG-642/641 UV printer models launched in March 2023 and the ER-642 eco-solvent printer launched in September. For VC-Solvent, sales of the TrueVIS Series of eco-solvent printers were strong, with sales of ink supplies also up significantly relative to the previous fiscal year. For VC-Other, sales of nonsolvent printers, such as UV and resin types, and ink supplies increased. As a result, VC sales were 26,875 million yen, or 112.7% of the previous fiscal year, exceeding the level of the previous fiscal year. [Digital Fabrication (DF)]

For DF, our goal is to create new markets and applications by proposing to small businesses, online vendors, and retailers the product categories that can meet the demand for personalization geared towards specific customer needs that are rapidly expanding in recent years as well as for customization for meeting specific niche applications. In the fiscal year ended December 31, 2023, as part of efforts to strengthen our product lineup of VersaSTUDIO desktop products, we launched the BN-20D in January, the Company's first DTF (Direct To Film) technology type compact printer for apparel. In September, we launched the BN2-20/20A, the first fully remodeled desktop type eco-solvent printer of the same series in 12 years, which has sold more than 25,000 units in total since its launch. As a result, we recorded steady sales. In March, we launched VersaOBJECT as a new brand for global rollout, with the launch of six CO Series models, in response to seeing a certain level of demand for direct printing onto 3D objects through the proposal of the LEC2 S Series UV printer, a region-specific co-creation model. Despite such aggressive measures to develop new markets, sales of 3D milling machines and small type cutting machines decreased compared to the previous fiscal year. As a result, DF sales were 11,034 million yen, or 101.0% of the previous fiscal year.

#### [Dental]

For Dental, we offer dental milling machines for promoting the digitization of the workflow for fabricated dental prostheses in the dental (dentistry) market. In the fiscal year ended December 31, 2023, despite a decrease in sales of the existing DWX-52D, DWX-4, and DWX-42W models, sales of the high productivity DWX-53DC model, which was launched in September, 2022, was favorable in developed countries. In growth markets, sales of the highly price-competitive DWX-52Di model significantly increased in the Middle East, Central America, Asia, and Eastern Europe. As a result, Dental sales were 7,097 million yen, or 101.8% of the previous fiscal year, in line with the previous fiscal year.

#### [Service, Software & Others (SSO)]

In the fiscal year ended December 31, 2023, we launched the Roland DG Connect subscription service; a connected service for commercial-use inkjet type printers. We aim to co-create new value and business by helping our customers improve their business efficiency and profitability. As a result, sales of service parts and other services increased, resulting in net sales for SSO of 9,011 million yen, or 103.4% of the previous fiscal year.

Sales by region are as follows.

Net sales by region

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Region		year ended ber 31, 2022		year ended ber 31, 2023	Changes	Changes in composition	Year-on year
	Amount	Composition ratio (%)	Amount	Composition ratio (%)	Changes	ratio (pp)	change (%)
Japan	4,786	9.5	4,616	8.5	(170)	(1.0)	96.4
North America	18,452	36.6	18,677	34.6	225	(2.0)	101.2
Europe	17,444	34.6	19,076	35.3	1,631	0.7	109.4
Asia	2,890	5.7	3,668	6.8	777	1.1	126.9
Others	6,885	13.6	7,980	14.8	1,094	1.2	115.9
Total	50,459	100.0	54,018	100.0	3,559	-	107.1

(Millions of Yen)

[Japan]

For VC, sales of eco-solvent printers for sign market with print width 54" and wider, UV and other nonsolvent printers and ink supplies increased from the previous fiscal year. For DF, while sales of the BN Series desktop printers increased, sales of 3D milling machines decreased. For Dental, sales of the DWX-53DC highproductivity model increased, but sales of existing models, such as the DWX-52D and DWX-4 which had been selling well following the expansion of insurance coverage in the previous fiscal year, decreased. As a result, net sales in Japan were 4,616 million yen, or 96.4% of the previous fiscal year, falling below the level of the previous fiscal year.

#### [North America]

For VC, although sales of eco-solvent printers for the sign market remained flat from the previous fiscal year, sales of new UV printers and UV inks increased. For DF, sales of the CO Series of the new brand VersaOBJECT increased. On the other hand, while sales of the new BN-20D compact printers for apparel were strong, sales of existing models in the same series decreased significantly. For Dental, sales of the DWX-53DC high-productivity model was favorable, but owing to sluggish sales of existing models, sales decreased from the previous fiscal year. As a result, net sales in North America were 18,677 million yen, or 101.2% of the previous fiscal year, an increase partly attributable to the effects of a weaker yen against the dollar

#### [Europe]

For VC, sales of eco-solvent printers for the sign market and ink supplies were steady, and the new MG and LG Series of UV printers along with supplies of UV ink also contributed to revenue growth. For DF, sales of the BN Series desktop printers exceeded the level for the previous fiscal year. For Dental, sales exceeded the level for the previous fiscal year due to the effect of the launch of the new DWX-53DC high-productivity model and firm demand for the DWX-52Di in Eastern Europe. As a result, net sales in Europe were 19,076 million yen, or 109.4% of the previous fiscal year, an increase partly attributable to the effects of a weaker yen against the euro.

#### [Asia]

Sales of new VC products and the DWX-52Di model for growth markets in Dental increased, particularly in China, where economic activity has resumed after the zero corona policy was scrapped, India, where we are developing and improving our distribution network, and the ASEAN region. As a result, net sales for Asia were 3,668 million yen, or 126.9% of the previous fiscal year, exceeding the level of the previous fiscal year.

#### [Other Regions]

In the Middle East and Central America regions, sales of the DWX-52Di, a model for growth markets, boosted the sales for Dental, exceeding the levels of the previous fiscal year. In Brazil, sales for the DGXPRESS UV printer and the DWX-53DC high-productivity model in Dental were strong. In Australia, sales for VC, particularly of UV printers, increased. As a result, net sales for Other Regions were 7,980 million yen, or 115.9% of the previous fiscal year.

Basic Policy on Earnings Distributions and Dividend for Current and Next Fiscal Years

At the meeting of the Board of Directors held today, the Company passed a resolution to not pay the year-end dividend for the fiscal year ended December 31, 2023 with a record date of December 31, 2023.

Please refer to "Notice Concerning Implementation of MBO and Recommendation to Tender" and "Notice Regarding the Dividend of Surplus (No Dividend Payment) and the Discontinuation of the Shareholder Benefit Program" announced on February 9, 2024.

#### (2) Overview of Financial Position

#### [Assets]

Total assets as of the end of the fiscal year under review increased by 8,256 million yen compared with the end of the previous fiscal year to a total of 54,283 million yen (117.9% of the previous fiscal year).

Current assets increased by 3,813 million yen to 36,251 million yen (111.8% of the previous fiscal year), and non-current assets increased by 4,443 million yen to 18,032 million yen (132.7% of the previous fiscal year). With regard to current assets, cash and deposits and inventories increased by 946 million yen and 2,341 million yen, respectively. In non-current assets, while construction in progress decreased by 1,118 million yen due to the completion of construction of a new building of headquarters and other factors, buildings and structures, machinery, equipment and vehicles, and tools, furniture and fixtures increased by 3,344 million yen, 589 million yen, and 648 million yen, respectively. In addition, goodwill increased by 1,159 million yen due to acquisition of UAB DG DIMENSE.

#### [Liabilities]

Liabilities as of the end of the fiscal year under review increased by 3,684 million yen compared with the end of the previous fiscal year to a total of 17,421 million yen (126.8% of the previous fiscal year). With regard to current liabilities, long-term borrowings current portion of long-term borrowings increased by 600 million yen, and income taxes payable increased by 489 million yen. In not current liabilities, long-term borrowings increased by 2,250 million yen. These long-term borrowings are intended for capital investment.

#### [Net assets]

Net assets as of the end of the fiscal year under review increased by 4,571 million yen compared with the end of the previous fiscal year to a total of 36,862 million yen (114.2% of the previous fiscal year). Compared with the end of the previous fiscal year, capital surplus decreased by 999 million yen and treasury shares decreased by 454 million yen owing to purchase and cancellation of treasury shares. Although there was a decrease compared with the end of the previous fiscal year due to payments of dividends, retained earnings increased by 2,624 million yen mainly due to the financial results for the fiscal year under review. Also, foreign currency translation adjustment increased by 1,169 million yen mainly due to the effects of a weaker yen. As a result of the consolidation of subsidiary companies, the non-controlling interest in UAB DG DIMENSE increased by JPY 1,038 million yen.

(Millions of Yen)

#### (3) Overview of Cash Flows

Summary of Consolidated Statements of Cash Flows

	Fiscal year ended	Fiscal year ended	Changes
	December 31, 2022	December 31, 2023	Changes
Net cash provided by (used in) operating activities	2,679	5,046	2,367
Net cash provided by (used in) investing activities	(2,724)	(4,772)	(2,047)
Net cash provided by (used in) financing activities	(2,214)	202	2,416
Effect of exchange rate change on cash and cash equivalents	(364)	(100)	263
Net increase (decrease) in cash and cash equivalents	(2,624)	375	3,000
Cash and cash equivalents at end of period	11,341	11,717	375

#### [Net cash provided by (used in) operating activities]

Net cash provided by operating activities for the fiscal year under review was 5,046 million yen, an increase of 2,367 million yen from the previous fiscal year. Main positive factors for the cash flows include a smaller increase in trade receivables, an increase in accounts payable other, and a decrease in income taxes paid. Main negative factors include a decrease in profit before income taxes and a decrease in trade payables. Negative factors for the previous fiscal year include extra retirement payments associated with the implementation of an early voluntary retirement program.

#### [Net cash provided by (used in) investing activities]

Net cash used in investing activities for the fiscal year under review was 4,772 million yen, an increase in outflow of 2,047 million yen from the previous fiscal year's outflow of 2,724 million yen. The main factor was an increase in purchase of shares of subsidiaries resulting in change in scope of consolidation. Also the income from the sale of the former head office and the expenditure for the construction of the new head office building are included in the increase and decrease, respectively, due to the relocation of the head office.

#### [Net cash provided by (used in) financing activities]

Net cash provided by financing activities for the fiscal year under review was 202 million yen, an increase in inflow of 2,416 million yen from an outflow of 2,214 million yen in the previous fiscal year. The main factor was cash inflows exceeding cash outflows due to an increase in proceeds from long-term borrowings, despite an increase in dividends paid compared to the previous fiscal year.

#### (4) Future Outlook

As announced in the press release "Notice Concerning Implementation of MBO and Recommendation of Tendering" dated February 9, 2024, the Company's shares are scheduled to be delisted because of the Tender Offer by the Offeror and a series of subsequent procedures. Thus, the Company has not announced the financial forecast for the fiscal year ending December 31, 2024.

2. Basic Policy on Selection of Accounting Standards

The group applies the Japanese Accounting Standards.

Concerning the future adoption of the International Financial Reporting Standards (IFRS), the group will consider its application while taking into consideration factors such as global business development and domestic trends.

### 3. Consolidated Financial Statements and Primary Notes

(1) Consolidated Balance Sheets

		(Thousands of Ye
	As of December 31, 2022	As of December 31, 2023
Assets	· · · · ·	· · · ·
Current assets		
Cash and deposits	11,362,258	12,308,896
Notes and accounts receivable - trade	5,796,564	6,473,700
Merchandise and finished goods	8,471,192	10,228,052
Work in process	146,623	66,253
Raw materials and supplies	4,584,100	5,248,668
Other	2,132,408	1,984,750
Allowance for doubtful accounts	(54,724)	(58,88)
Total current assets	32,438,423	36,251,44
Non-current assets		, ,
Property, plant and equipment		
Buildings and structures	7,541,328	9,204,474
Accumulated depreciation	(4,716,767)	(3,035,842
Buildings and structures, net	2,824,560	6,168,63
Machinery, equipment and vehicles	1,055,159	1,773,254
Accumulated depreciation	(741,000)	(869,388
Machinery, equipment and vehicles, net	314,158	903,86
Tools, furniture and fixtures	4,439,330	5,324,557
Accumulated depreciation	(3,639,943)	(3,876,839
Tools, furniture and fixtures, net	799,386	1,447,718
Land	3,158,234	2,475,293
Leased asset-use rights	1,649,201	1,490,25
Construction in progress	1,141,326	23,183
Total property, plant and equipment	9,886,868	12,508,94
Intangible assets		
Goodwill	-	1,159,370
Software	894,722	1,089,850
Telephone subscription right	7,406	40,124
Total intangible assets	902,128	2,289,35
Investments and other assets		
Investment securities	200	200
Deferred tax assets	1,933,132	2,047,879
Other	867,580	1,186,020
Allowance for doubtful accounts	(1,051)	(189
Total investments and other assets	2,799,861	3,233,910
Total non-current assets	13,588,858	18,032,213
Total assets	46,027,282	54,283,654

		(Thousands of Ye
	As of December 31, 2022	As of December 31, 2023
Liabilities		
Current liabilities		
Notes and accounts payable - trade	3,923,387	4,037,074
Short-term borrowings	5,104	_
Current portion of long-term borrowings	-	600,000
Accounts payable - other	1,508,569	1,683,189
Lease liabilities	484,350	561,660
Income taxes payable	247,111	737,060
Provision for bonuses	652,466	660,087
Provision for bonuses for directors (and other officers)	67,631	57,388
Provision for product warranties	680,335	861,165
Other	2,087,047	2,209,838
Total current liabilities	9,656,004	11,407,464
Non-current liabilities		
Long-term borrowings	-	2,250,000
Lease liabilities	1,232,934	1,004,046
Deferred tax liabilities	-	94,755
Provision for employee stock ownership plan trust	143,943	143,943
Provision for share awards for directors (and other officers)	152,132	148,458
Retirement benefit liability	867,632	515,641
Long-term accounts payable - other	93,899	90,217
Other	1,590,531	1,767,090
Total non-current liabilities	4,081,074	6,014,154
Total liabilities	13,737,079	17,421,619
Net assets		
Shareholders' equity		
Share capital	3,668,700	3,668,700
Capital surplus	3,700,608	2,700,899
Retained earnings	25,168,080	27,792,277
Treasury shares	(952,632)	(497,706
Total shareholders' equity	31,584,756	33,664,170
Accumulated other comprehensive income		
Foreign currency translation adjustment	904,524	2,074,421
Remeasurements of defined benefit plans	(199,230)	85,053
Total accumulated other comprehensive income	705,294	2,159,474
Non-controlling interests	151	1,038,389
Total net assets	32,290,202	36,862,034
Total liabilities and net assets	46,027,282	54,283,654

# (2) Consolidated Statements of Operations and Comprehensive Income Consolidated Statements of Operations

	Fiscal year ended December 31, 2022	(Thousands of Ye Fiscal year ended December 31, 2023
Net sales	50,459,277	54,018,422
Cost of sales	25,399,417	26,806,587
Gross profit	25,059,860	27,211,83
Selling, general and administrative expenses		
Transportation and storage costs	1,153,015	1,453,25
Advertising and promotion expenses	1,159,309	1,442,68
Provision of allowance for doubtful accounts	23,060	46,94
Provision for product warranties	5,563	136,54
Salaries and bonuses	7,780,224	8,679,46
Provision for bonuses	398,174	414,25
Provision for bonuses for directors (and other officers)	67,631	56,68
Provision for employee stock ownership plan trust	6,504	
Provision for share awards for directors (and other officers)	65,182	
Retirement benefit expenses	245,613	354,38
Travel and transportation expenses	462,344	745,87
Depreciation	903,814	1,061,68
Commission expenses	1,590,042	1,869,76
Research and development expenses	3,134,608	3,346,08
Other	1,980,772	2,387,06
Total selling, general and administrative expenses	18,975,861	21,994,68
Operating profit	6,083,998	5,217,14
Non-operating income		
Interest income	13,646	43,89
Dividend income	3,304	4,26
Gain on valuation of investments in money held in trust	-	45,37
Refunds	_	26,97
Foreign exchange gains	39,434	
Other	79,193	65,22
Total non-operating income	135,577	185,72
Non-operating expenses		
Interest expenses	39,310	42,75
Loss on valuation of investments in money held in trust	47,635	
Other	6,000	11,24
Total non-operating expenses	92,947	53,99
Ordinary profit	6,126,629	5,348,88

		(Thousands of Yen)
	Fiscal year ended December 31, 2022	Fiscal year ended December 31, 2023
Extraordinary income		
Gain on sale of non-current assets	19,340	348,275
Total extraordinary income	19,340	348,275
Extraordinary losses		
Loss on sale and retirement of non-current assets	60,260	85,518
Total extraordinary losses	60,260	85,518
Profit before income taxes	6,085,709	5,611,637
Income taxes - current	1,350,747	1,504,928
Income taxes - deferred	407,921	(195,635)
Total income taxes	1,758,669	1,309,292
Profit	4,327,039	4,302,344
Profit attributable to non-controlling interests	18	80
Profit attributable to owners of parent	4,327,021	4,302,263

(Consolidated Statements of Comprehensive Income)

		(Thousands of Yen)
	Fiscal year ended December 31, 2022	Fiscal year ended December 31, 2023
Profit	4,327,039	4,302,344
Other comprehensive income		
Foreign currency translation adjustment	1,239,599	1,169,919
Remeasurements of defined benefit plans, net of tax	(244,987)	284,283
Total other comprehensive income	994,611	1,454,202
Comprehensive income	5,321,651	5,756,547
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5,321,613	5,756,444
Comprehensive income attributable to non-controlling interests	37	103

### (3) Consolidated Statements of Changes in Net Assets

### Fiscal year ended December 31, 2022

#### (Thousands of Yen) Shareholder's equity Total shareholders' Treasury shares Share capital Capital surplus Retained earnings equity Balance at beginning of 3,668,700 3,700,608 22,233,208 (516,151) 29,086,365 period Changes during period Dividends of surplus (1,392,149) (1,392,149) Profit attributable to 4,327,021 4,327,021 owners of parent Purchase of treasury (455,572) (455,572) shares Treasury stock transfer of stock ownership 19,091 19,091 plan trust Net changes in items other than shareholders' equity Total changes during 2,934,872 (436,481) 2,498,390 \_ \_ period Balance at end of period 3,668,700 3,700,608 25,168,080 (952,632) 31,584,756

	Accumulate	ed other comprehens	sive income		
	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	(335,055)	45,757	(289,297)	113	28,797,181
Changes during period					
Dividends of surplus			_		(1,392,149)
Profit attributable to owners of parent			_		4,327,021
Purchase of treasury shares			_		(455,572)
Treasury stock transfer of stock ownership plan trust			_		19,091
Net changes in items other than shareholders' equity	1,239,579	(244,987)	994,592	37	994,630
Total changes during period	1,239,579	(244,987)	994,592	37	3,493,020
Balance at end of period	904,524	(199,230)	705,294	151	32,290,202

# Fiscal year ended December 31, 2023

# (Thousands of Yen)

		Shareholder's equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	3,668,700	3,700,608	25,168,080	(952,632)	31,584,756	
Changes during period						
Dividends of surplus			(1,678,066)		(1,678,066)	
Profit attributable to owners of parent			4,302,263		4,302,263	
Change in scope of consolidation					_	
Purchase of treasury shares				(544,782)	(544,782)	
Cancellation of treasury shares		(999,708)		999,708	_	
Net changes in items other than shareholders' equity					-	
Total changes during period		(999,708)	2,624,197	454,926	2,079,414	
Balance at end of period	3,668,700	2,700,899	27,792,277	(497,706)	33,664,170	

	Accumulate	ed other comprehens	sive income		
	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	904,524	(199,230)	705,294	151	32,290,202
Changes during period					
Dividends of surplus			_		(1,678,066)
Profit attributable to owners of parent			_		4,302,263
Change in scope of consolidation			_	1,038,134	1,038,134
Purchase of treasury shares			_		(544,782)
Cancellation of treasury shares			_		_
Net changes in items other than shareholders' equity	1,169,896	284,283	1,454,180	103	1,454,283
Total changes during period	1,169,896	284,283	1,454,180	1,038,237	4,571,832
Balance at end of period	2,074,421	85,053	2,159,474	1,038,389	36,862,034

### (4) Consolidated Statements of Cash Flows

	Fiscal year ended December 31, 2022	(Thousands of Yen) Fiscal year ended December 31, 2023
Cash flows from operating activities	December 51, 2022	December 31, 2023
Profit before income taxes	6,085,709	5,611,637
Depreciation	1,320,966	1,599,407
Amortization of goodwill	42,642	
Increase (decrease) in allowance for doubtful accounts	1,866	(2,230)
Increase (decrease) in provision for bonuses	(21,533)	4,921
Increase (decrease) in provision for bonuses for directors (and other officers)	63,631	(10,243
Increase (decrease) in provision for product warranties	29,380	129,056
Increase (decrease) in provision for employee stock ownership plan trust	12,131	-
Increase (decrease) in provision for share awards for directors (and other officers)	64,120	(3,674
Increase (decrease) in retirement benefit liability	(41,145)	53,317
Interest and dividend income	(16,950)	(48,155
Interest expenses	39,310	42,753
Loss (gain) on sale and retirement of intangible assets	9,131	4,545
Loss (gain) on sale of property, plant and equipment	31,789	(267,302
Decrease (increase) in trade receivables	(723,951)	(229,798
Decrease (increase) in inventories	(1,133,932)	(1,030,261
Decrease (increase) in other current assets	(218,388)	382,923
Decrease (increase) in other non-current assets	69,818	(159,276
Increase (decrease) in trade payables	484,158	(123,838
Increase (decrease) in accounts payable - other	(416,971)	116,695
Increase (decrease) in other current liabilities	(136,661)	15,375
Increase (decrease) in other non-current liabilities	140,713	93,500
Other, net	1,011	(163,626
Subtotal	5,686,847	6,015,728
Interest and dividends received	38,056	71,796
Interest paid	(40,393)	(44,221)
Extra retirement payments	(455,104)	
Income taxes paid	(2,549,878)	(996,475)
Net cash provided by (used in) operating activities	2,679,527	5,046,828

		(Thousands of Yen)
	Fiscal year ended December 31, 2022	Fiscal year ended December 31, 2023
Cash flows from investing activities		
Payments into time deposits	_	(95,547)
Proceeds from withdrawal of time deposits	97,450	210
Purchase of property, plant and equipment	(2,256,532)	(3,760,009)
Proceeds from sale of property, plant and equipment	36,978	1,435,417
Payments for retirement of property, plant and equipment	(140,846)	(30,534)
Purchase of intangible assets	(449,147)	(690,766)
Purchase of investment securities	(12,254)	(8,336)
Purchase of shares of subsidiaries resulting in change in scope of consolidation	-	(1,623,205)
Other, net	(635)	338
Net cash provided by (used in) investing activities	(2,724,987)	(4,772,432)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	5,713	(4,814)
Proceeds from long-term borrowings	_	3,000,000
Repayments of long-term borrowings	-	(150,000)
Repayments of lease liabilities	(372,769)	(422,583)
Purchase of treasury shares	(456,347)	(545,708)
Dividends paid	(1,391,192)	(1,674,887)
Net cash provided by (used in) financing activities	(2,214,596)	202,006
Effect of exchange rate change on cash and cash equivalents	(364,470)	(100,814)
Net increase (decrease) in cash and cash equivalents	(2,624,527)	375,587
Cash and cash equivalents at beginning of period	13,966,394	11,341,867
Cash and cash equivalents at end of period	11,341,867	11,717,454

(5) Notes on Consolidated Financial Statements

(Notes on Going Concern Assumption)

Not applicable.

#### (Changes in Accounting Policies)

(Application of the Implementation Guidance on Accounting Standard for Fair Value Measurement) The Company has applied the Implementation Guidance on Accounting Standard for Fair Value Measurement (ASBJ Guidance No. 31, June 17, 2021; hereinafter the "Fair Value Measurement Guidance") from the beginning of the first quarter of the fiscal year ending December 31, 2023, and will prospectively apply the new accounting policies stipulated by the Fair Value Measurement Guidance in accordance with the transitional treatment provided in Paragraph 27-2 of the Fair Value Measurement Guidance. This change in accounting policies has no impact on the quarterly consolidated financial statements.

(Business Combination)

(Business Combination through Acquisition)

The Company decided to acquire shares in UAB Dimense print located in Lithuania on July 31, 2023 based on the resolution of the Board of Directors meeting (conversion into subsidiary) and concluded the stock transfer contract on the same day. We acquired the shares on October 4, 2023 and changed the trade name to UAB DG DIMENSE (hereinafter "DIMENSE") on the same day. In accordance with this stock acquisition, DIMENSE became a consolidated subsidiary of the Company.

#### 1. Outline of the Business combination

(1) Acquired company name and Business activities

Acquired company name UAB DG DIMENSE (formerly "UAB Dimense print")

Business activities Development, manufacture and sales of wallpaper materials, inks and printers (2) Purpose of Acquisition

The group is engaged in a three-year medium-term business plan (FY2021 – FY2023) based on the core strategies of transforming the company into a lean organization and transforming the business portfolio aimed at transitioning from the business model that relies on eco-solvent printer for production of traditional signboards (advertising, etc.). In Digital Fabrication, which is positioned as a growth area, we will provide printers, cutting machines and 3D products to enable on-demand production of a wide variety of products at low volumes, including for personalized requests or customized requests for meeting niche demand. This acquisition is part of the company's efforts to transform its business portfolio by expanding sales in Digital Fabrication.

In the wallpaper market, where mass production using analog processes is the mainstream, there is a growing need for high-mix, low-volume, on-demand digital printing. UAB VEIKA has developed DIMENSE<sup>TM\*1</sup> and Ecodeco<sup>TM\*2</sup> and has increased awareness of both brands. Dimense was a subsidiary of UAB VEIKA and has inherited the company's high technological capabilities in the research and development of wallpaper materials and inks.

We plan to expand our business in the wallpaper market and have decided to enter the market on a full scale by acquiring the shares of Dimense, which operates in this market. In addition, the embossing technology of DIMENSE<sup>TM</sup> has great potential as it can be used in various applications such as plaster molds. By making DIMENSE a consolidated subsidiary of our company, we will increase our presence in the wallpaper market, promote the creation and market development of new applications with high added value, and expand our Digital Fabrication business by leveraging the synergistic effects of digital wallpaper printing solutions using wallpaper materials and inks, the product development and production technology of our group, and our global sales network.

\*<sup>1</sup> DIMENSE<sup>TM</sup> is a brand of wallpaper solutions realized through digital printing by combining proprietary inks and wallpaper materials. The unparalleled embossed expression allows for creative and luxurious expression and on-demand production of high value-added wallpaper designs. In addition, the ink is waterbased and the wallpaper is made of PVC-free unique materials, making it an environmentally friendly solution.

\*<sup>2</sup> Ecodeco<sup>™</sup> is a brand of wallpaper material that, unlike traditional vinyl-based wallpaper, is manufactured from a special polymer compound that is environmentally friendly. The material is widely used in food packaging, children's toys, medical devices, and contains no other harmful chemicals.

- (3) Date of business combination
  - Oct. 4, 2023 (Date of share acquisition)
- (4) Legal form of the business combination
  - The share acquisition in exchange for cash
- (5) Ratio of voting rights after the Acquisition
- Ratio of voting rights 50.1%
- (6) Grounds for determining acquiring company
  - The Company's cash acquisition of shares.
- 2. Cost of the acquisition of the acquired company and the breakdown In consideration of acquisition Cash 10 million euros
  - Acquisition cost 10 million euros

Note: Conditional acquisition prices are not included in consideration of acquisition. In addition to the above, we conducted a 4 million euros underwrite in capital increase.

3. Period of the acquired company's performance included in the consolidated financial statements

The deemed acquisition date of the acquired company is December 31, 2023, and since only the balance

sheet is consolidated for the current consolidated fiscal year, the performance of the acquired company is not included.

4. Details and costs of main expenses related to the acquisition

Advisory cost 61,350 thousand yen

5. Goodwill arising from the business combination, reason for the goodwill, and method and period of amortization

(1) Goodwill arising from the business combination

1,159.376 thousand yen

The above amount is provisional, as the allocation of the acquisition cost has not been completed, due to the short period from the date of business combination to the closing date, and the identification and estimation of the fair value of the identifiable assets and liabilities as of the date of business combination are not yet completed.

(2) Reason for the goodwill

It is mainly due to the future excess earning power expected from DIMENSE's future business expansion.

(3) Reason for the goodwill

Straight-line depreciation over 8 years

6. Amount of assets and liabilities on the date of business combination and the major breakdown Unable to confirm at present.

	(Thousands of Yen)
Current assets	159,460
Non-current assets	921,514
Total assets	1,080,975
Current liabilities	162,990
Non-current liabilities	94,755
Total liabilities	257,745

7. Details of contingent consideration stipulated in contract, and related future accounting policies

(1) Contingent consideration

Contingent consideration is payable additionally based on the achievement level of the acquired company's future performance.

(2) Future accounting policies

In case additional payments of the acquisition price occur, we will treat them as paid at the time of acquisition and adjust the acquisition cost, and we will also adjust the amount of goodwill and the amortization of goodwill.

8. The approximate amount and calculation method of the impact on the consolidated statement of income for the current consolidated fiscal year, assuming that the business combination was completed on the first day of the consolidated fiscal year.

This is omitted because it is not materially significant.

#### (Segment Information, etc.)

The business of the Company and its subsidiaries is the "manufacture and sale of computer peripheral", and there are no business segments to be divided.

(Per Share Information)

	Previous consolidated fiscal year (from January 1, 2022 to December 31, 2022)	Current consolidated fiscal year (from January 1, 2023 to December 31, 2023)
Net assets per share	2,622.20 yen	2,953.97 yen
Earnings per share	347.69 yen	354.51 yen

Notes: 1. Diluted earnings per share is not presented since there are no potential shares.

2. In the calculation of the earnings per share, the Company's shares held by the Stock Benefit Trust were included in the treasury stock to be excluded from the calculation of the average number of shares outstanding. Furthermore, in calculating the net assets per share, the Company's shares held by said Trust were included in the treasury stock to be excluded from the total number of issued shares.

The average number of shares during the period held by said Trust was 193,767 shares at the end of the fiscal year ended December 31, 2022 and 192,100 shares at the end of the fiscal year ended December 31, 2023. The total number of treasury shares held by said Trust was 192,100 shares at the end of the fiscal year ended December 31, 2022 and 192,100 shares at the end of the fiscal year ended December 31, 2022 and 192,100 shares at the end of the fiscal year ended December 31, 2023.

3. The basis of calculation for earnings per share

	Previous consolidated fiscal year (from January 1, 2022 to December 31, 2022)	Current consolidated fiscal year (from January 1, 2023 to December 31, 2023)
Profit attributable to owners of parent (thousand yen)	4,327,021	4,302,263
Amount not attributable to owners of common stock (thousand yen)	_	-
Profit attributable to owners of parent associated with common stock (thousand yen)	4,327,021	4,302,263
Average number of shares of common stock during the year (shares)	12,445,153	12,135,769

#### (Significant Subsequent Events)

(Revision of retirement benefit plans)

The Company has transferred its defined benefit corporate pension plans, except a portion of its defined benefit corporate pension plans, to defined contribution pension plans from January 1, 2024. The Guidance on Accounting for Transfer between Retirement Benefit Plans (ASBJ Guidance No. 1) and the Practical Solution on Accounting for Transfer between Retirement Benefit Plans (PITF No. 2) have been applied to account for this revision. As a result of the transfer, an extraordinary income of approximately 500 million yen is expected to arise in the next fiscal year.

(Tender Offer for the Common Stock of the Company by XYZ K.K.)

The Company resolved to express its opinion in favor of a tender offer by the Offeror for the common stock of the Company at its board meeting held on February 9, 2024, and to recommend that the shareholders of the Company tender their shares in the Tender Offeror.

Note that this resolution of the board of directors was adopted on the premise that the Company's Stock

will be delisted following the Tender Offer and a series of subsequent procedures.

Please refer to "Notice Concerning Implementation of MBO and Recommendation to Tender" released dated February 9, 2024, for details.

Note: A "management buyout (MBO)" generally refers to a transaction in which the management of the target company provides all or part of the acquisition funds to acquire shares in the target company on the assumption that the target company will continue its business.

4. Other

Changes to Officers (Scheduled on March 29, 2024)

(1) Changes to Representative Director

Not applicable.

(2) Changes to Other Officers

1) Director scheduled for retirement

Director Managing Executive Officer : Toshiharu Uwai

2) Auditor scheduled for resignation Audit and Supervisory Board Member : Masayasu Suzuki