

Roland DG Corporation

Consolidated Financial Results for the Nine Months Ended September 30, 2022

November 10, 2022



Q3
Overview

- FX tailwind and solid demand resulted in **sales growth**, but procurement challenges and shipping cost increase resulted in **profit decrease**

Forecast
revision

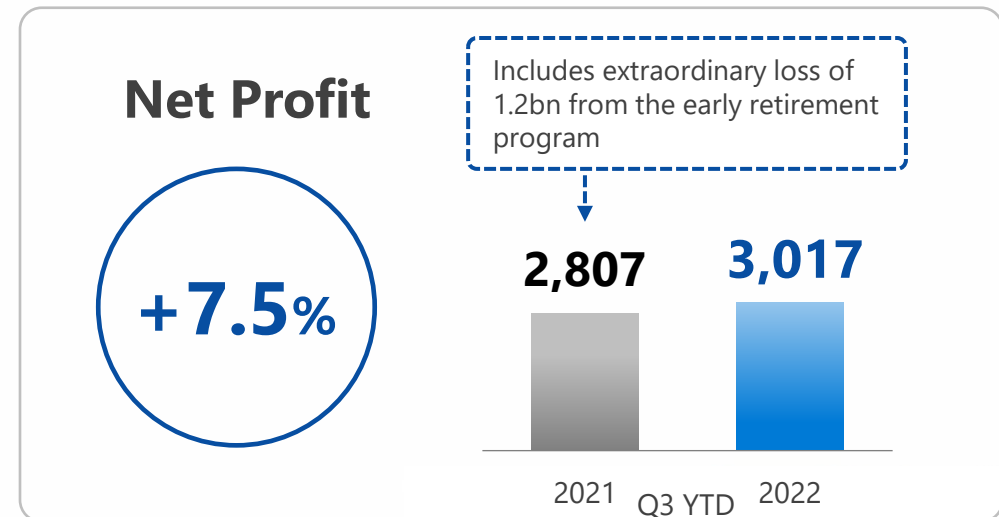
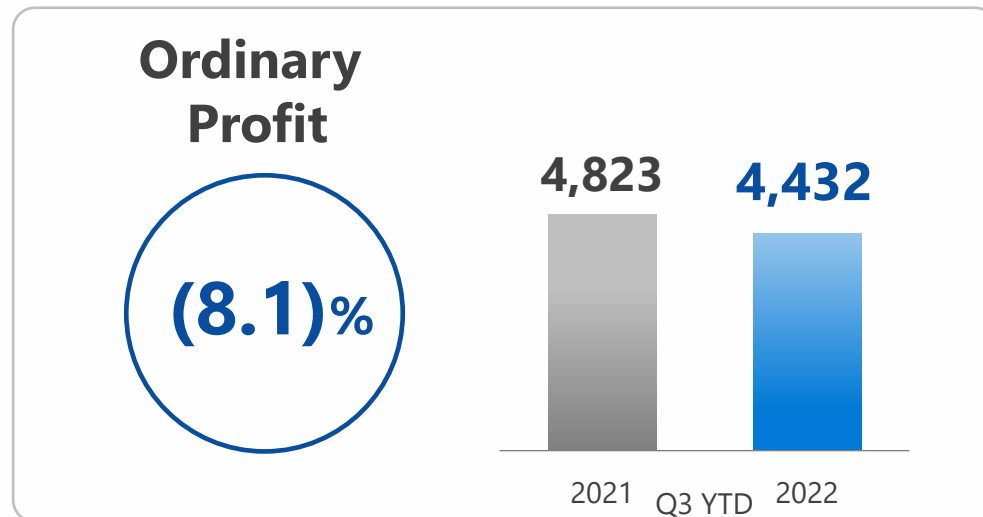
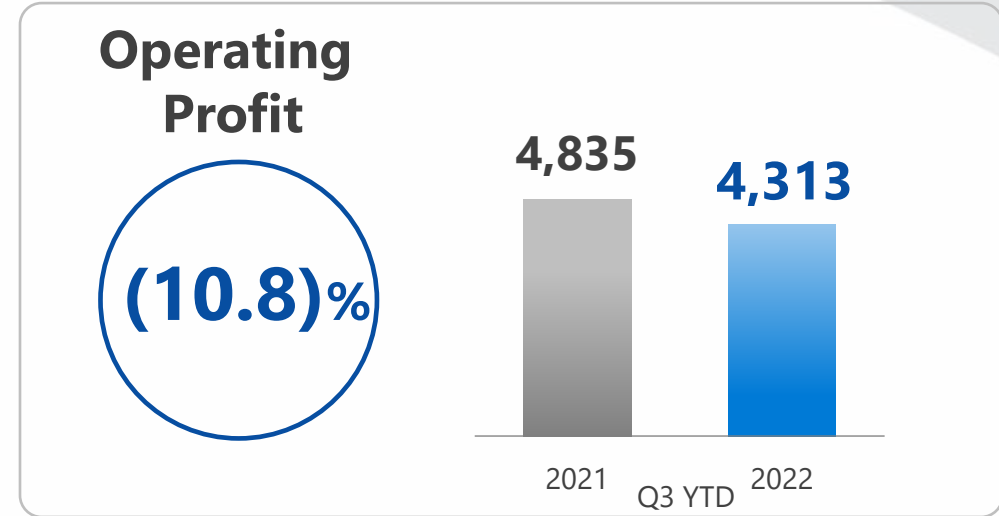
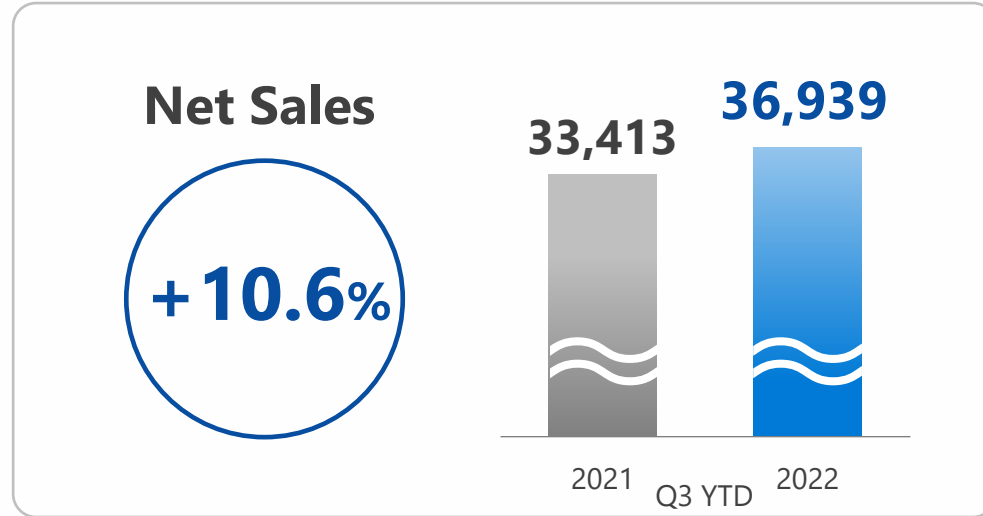
- **Downward revision** due to Q3YTD performance and latest Q4 outlook; dividend forecast maintained

Q3 Financial Summary

Sales grew & profit declined

YoY performance

(Millions of yen)

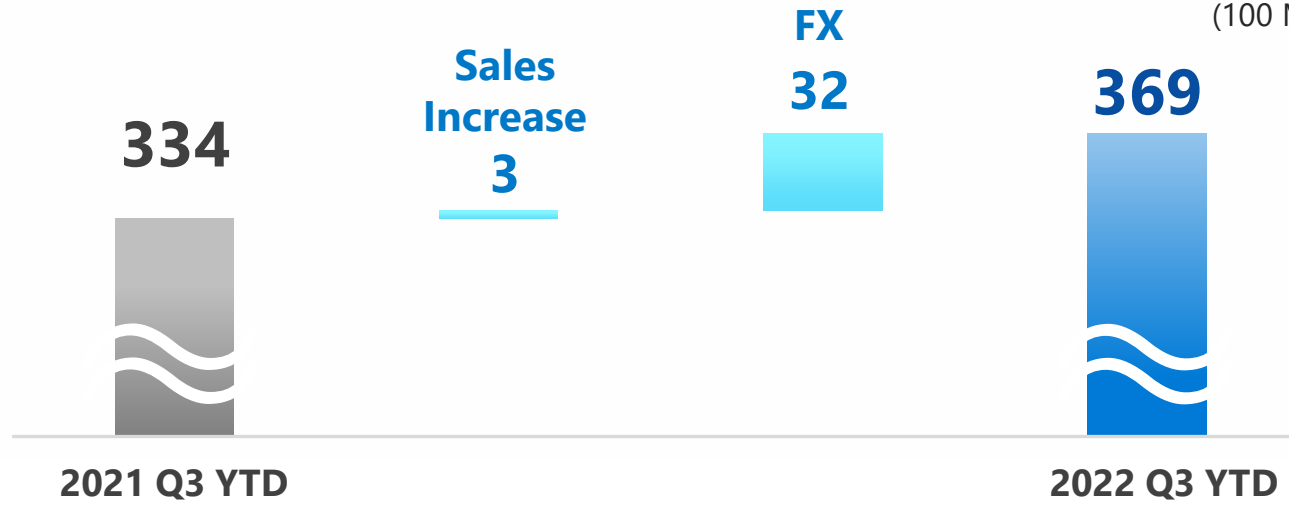


Sales and Operating Profit delta breakdown

Variance Analysis YoY

(100 Millions of yen)

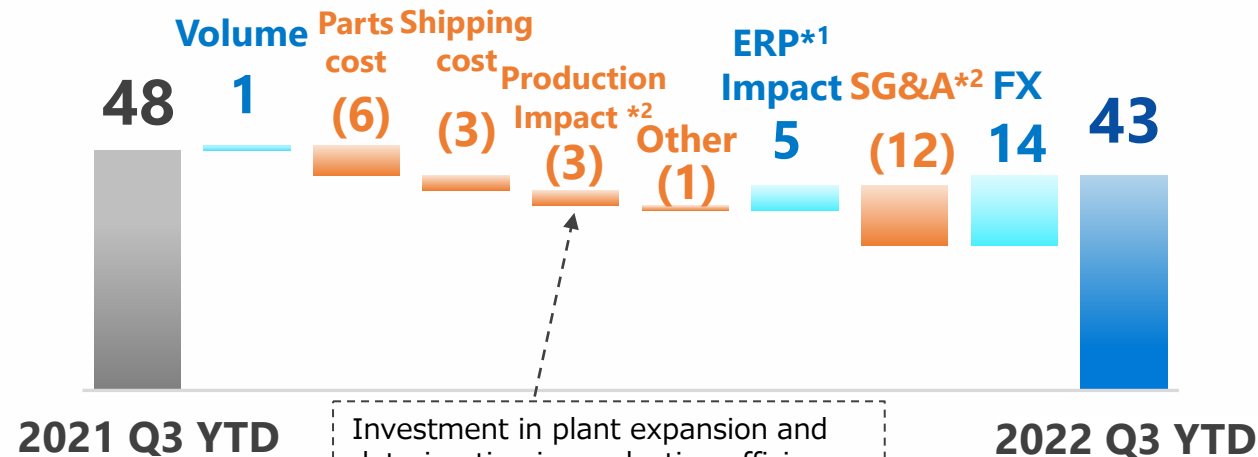
Net Sales



FX had a large impact but sales increase also contributed to YoY growth

Average FX rate (Unit : yen)	USD	EUR	2021 Q3 YTD	2022 Q3 YTD	% Change
	USD		108.50	128.06	118.0%
	EUR		129.87	136.00	104.7%

Operating Profit



Investment in plant expansion and deterioration in production efficiency due to parts procurement difficulty

Main increase in SG&A cost

- Personnel +1
- R&D +1
- Ads & promotion +2
- Travel & transportation +2
- Fee +1
- Others +2 (shipping, consumables etc)

*1 Early Retirement Program

*2 Excludes impact due to the Early Retirement Program

Eco-Solvent / UV printers and ink supply increased

Sales by market YoY

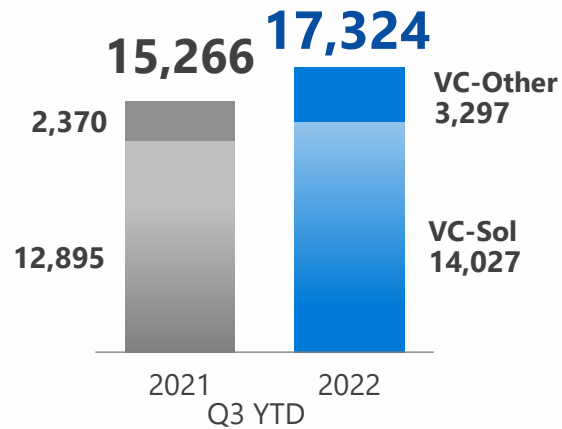
(Millions of yen)

Top : YoY %

Bottom: FX excluded

+13.5%

+2.4%

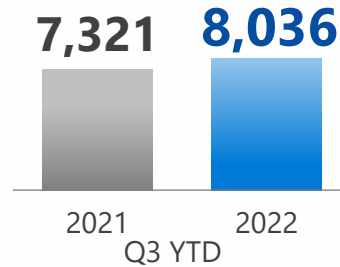


Visual Communication

- New eco-solvent printer product for sign market and eco-solvent in sales grew (VC-Solvent)
- LEC2 series and UV ink supplies increased mainly in Europe and the US (VC-Other)

+9.8%

+0.7%

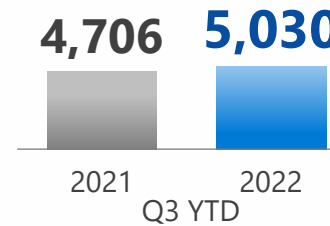


Digital Fabrication

- Sales of the BN-20A desktop eco-solvent printer that was launched in October 2021 were strong.
- Increase in Co-Creation model, LEC2 S Series, by sales geography expansion

+6.9%

(1.3)%

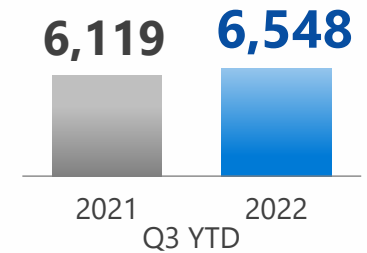


Dental

- DWX-42W grew in Europe and the US
- The emerging market model DWX-52Di launched in FY21H2 grew. In part of the areas, emerging market model replaced DWX-52D and DWX-52DCi which resulted in a YoY decline

+7.0%

(0.4)%



Service, Software & Others

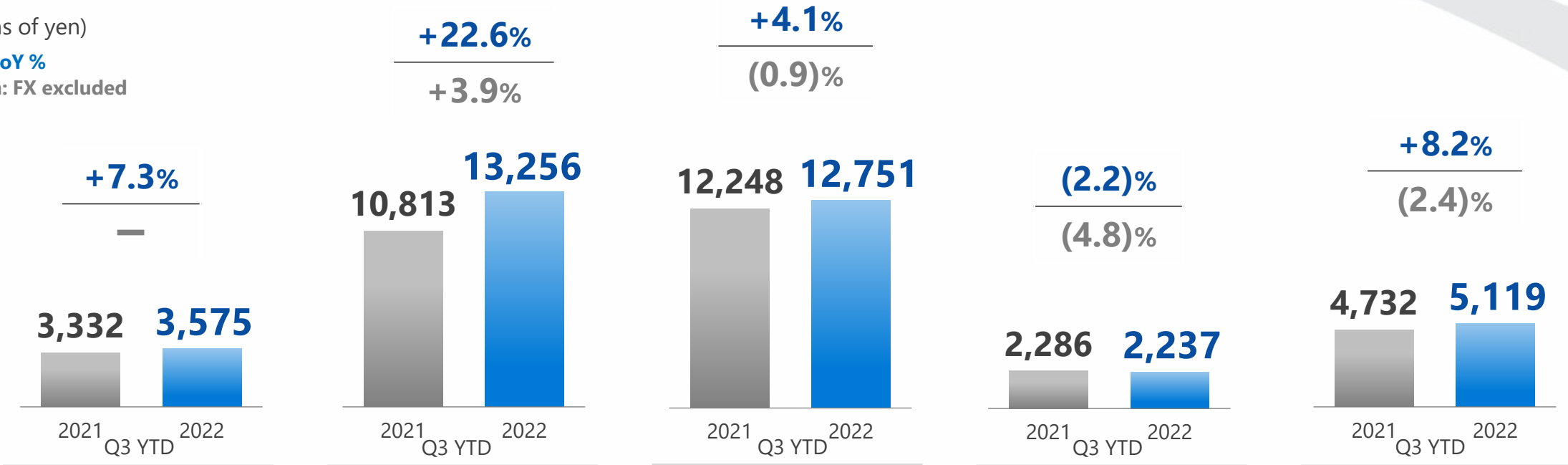
- Service parts sales was flat YoY
- Other sales including logistics etc increased

Solid new Eco-Solvent printers sales in North America

Sales by Regions YoY

(Millions of yen)

Top : YoY %
Bottom: FX excluded



Japan

- Eco-Solvent printers, mainly new products, grew
- Desktop UV printers and 3D milling machines for retail segment increased
- DWX-4 sales grew due to expansion of insurance coverage range

North America

- New Eco-Solvent printer product for sign market and eco-solvent ink sales grew
- BN-20, Desktop Eco-Solvent printer for in-house/small businesses, increased YoY
- Flatbed and roll type Co-Creation UV printers grew

Europe

- New Eco-Solvent printers for sign market and Flatbed type Co-Creation model printer, increased
- Dental sales shrunk YoY but has grown if Russia is excluded

Asia

- Dental product grew largely in India thanks to sales channel developed
- Sales slowed in China where the zero corona policy has been continued
- Dental grew in ASEAN region

Others

- Latin America incl Brazil grew YoY
- Dental products grew in Australia and Middle East while Eco-Solvent printers for sign market declined

Inventory increased due to lower-than-expected sales in Q3 (Jul-Sep)

Change in inventory value and production value

(Millions of yen)

Inventory value

Inventory value

Production value

Production value

16,000

9,000

14,000

8,000

12,000

7,000

10,000

6,000

8,000

5,000

6,000

4,000

4,000

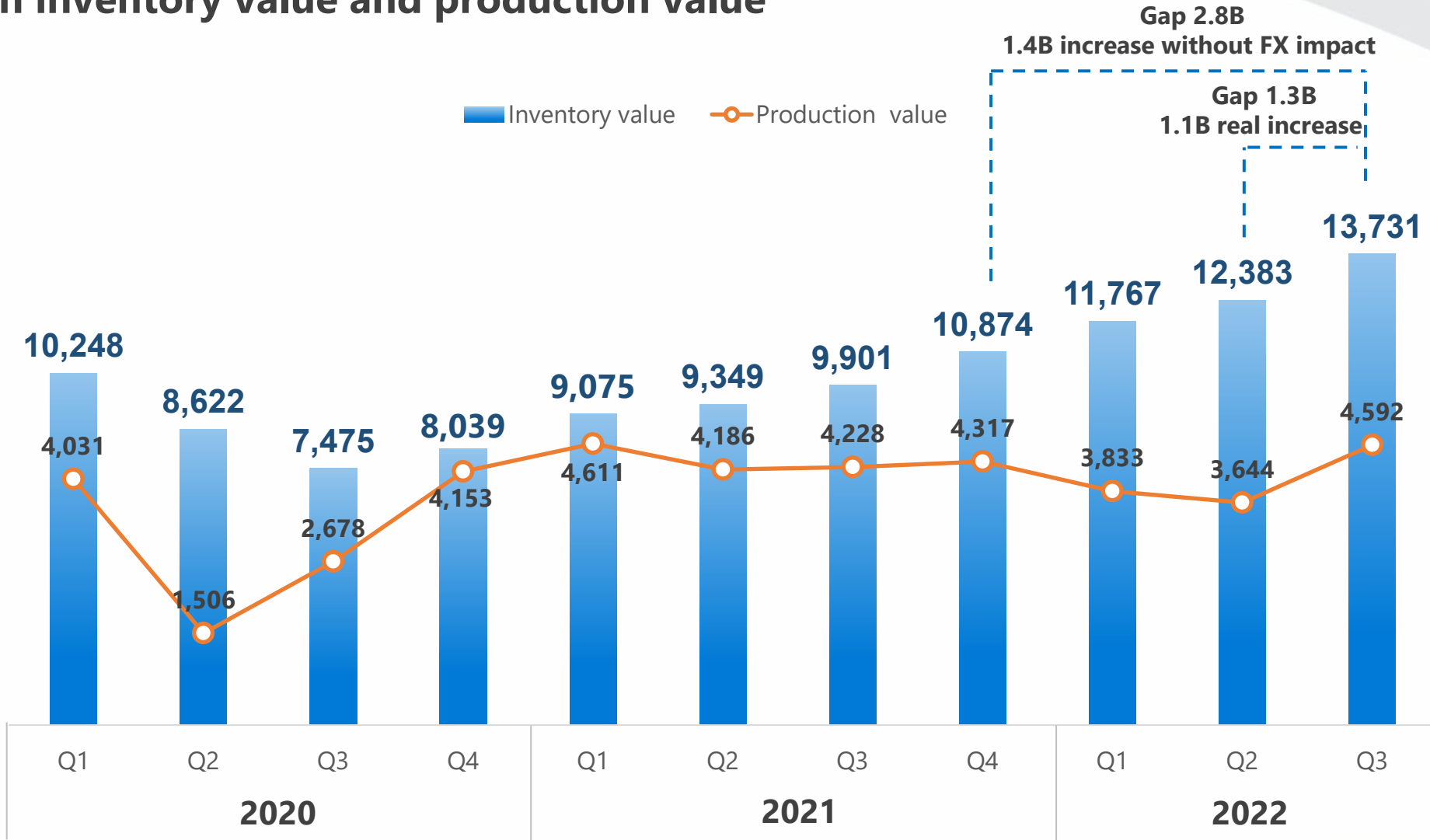
3,000

2,000

2,000

0

0



Forecast revision

Q3 (3 month) performance and Q4 outlook

**FY guidance revision: H2 in total to be lower than forecast disclosed in Aug
(Q4 to partly recover due to new products but not in full)**

Q3 performance vs. previous outlook (as of Aug 2022)

Key Factor

Demand



- UV printer sales slower than expected
- Dental sales slowed and overall capex demand declining in the US and Europe

Supply



- Backorders decreased due to improved supply situation
- Shipping logistics situation improving

**Cost/
Margin**



- Parts costs remain high as expected
- Price increase benefit not fully reflected

FX



- Assume weak yen given latest situation
[Q3(Jul to Sep) Average]
USD : JPY138 EUR : JPY139
[Assumption for 2H]
USD : JPY131 EUR : JPY135

Latest Q4 outlook vs. previous outlook (as of Aug 2022)



- New eco-solvent printer to stay strong but expect weaker sales for other products
- Dental sales to slow in advanced economies but to remain solid in emerging market



- Continue working on parts procurement to enable steady supply
- Backorders to further decrease



- Parts cost to remain high
- Benefit of price increase expected to contribute



- Weak yen to continue

Revised FY guidance based on Q3 YTD performance and Q4 outlook

Forecast revision

(Millions of yen)

	FY2021 performance	Original Forecast ^{*1}	Previous Forecast ^{*1}	Revised Forecast^{*1}	Change of previous forecast	% of previous forecast
Net Sales	45,095	49,400	51,900	51,000	(900)	(1.7)%
Gross Profit	23,063	25,500	26,300	25,700	(600)	(2.3)%
SGA cost	17,007	18,200	18,700	19,000	300	1.6%
Operating Profit	6,056	7,300	7,600	6,700	(900)	(11.8)%
Ordinary Profit	6,082	7,300	7,800	6,800	(1,000)	(12.8)%
Net Profit ^{*2}	3,733	5,300	5,500	4,700	(800)	(14.5)%
Average FX rate (Unit : yen)	USD	109.81	113	127	132	
	EUR	129.93	128	135	138	

*1 Original Forecast February 14, 2022
 Previous Forecast August 5, 2022
 Revised Forecast November 10, 2022

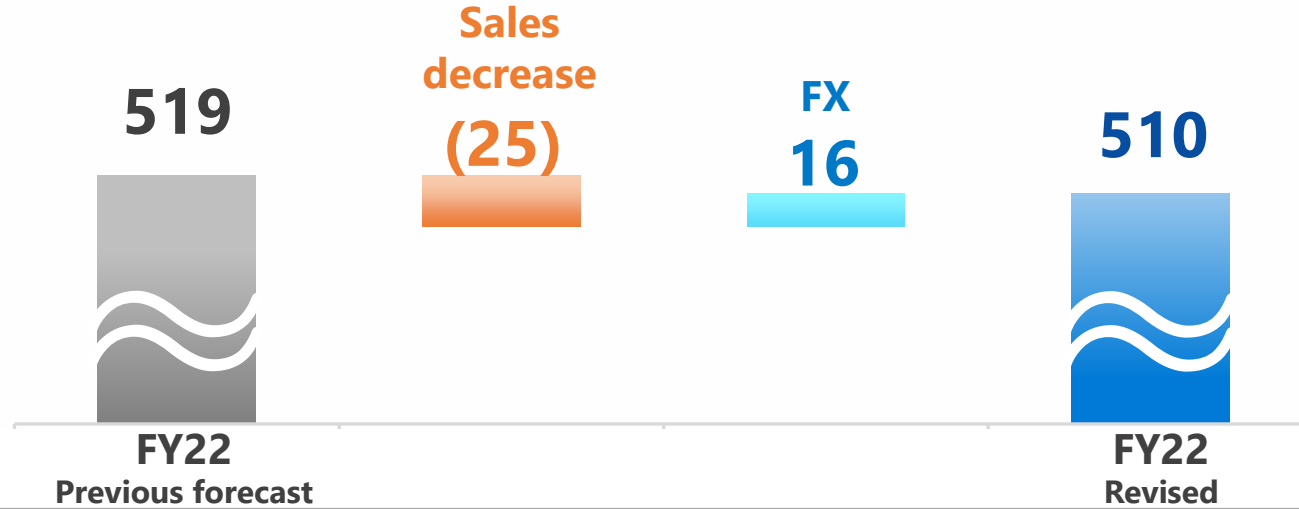
* 2 Net profit attributable to owners of parent

Sales and Operating Profit delta breakdown

Forecast revision

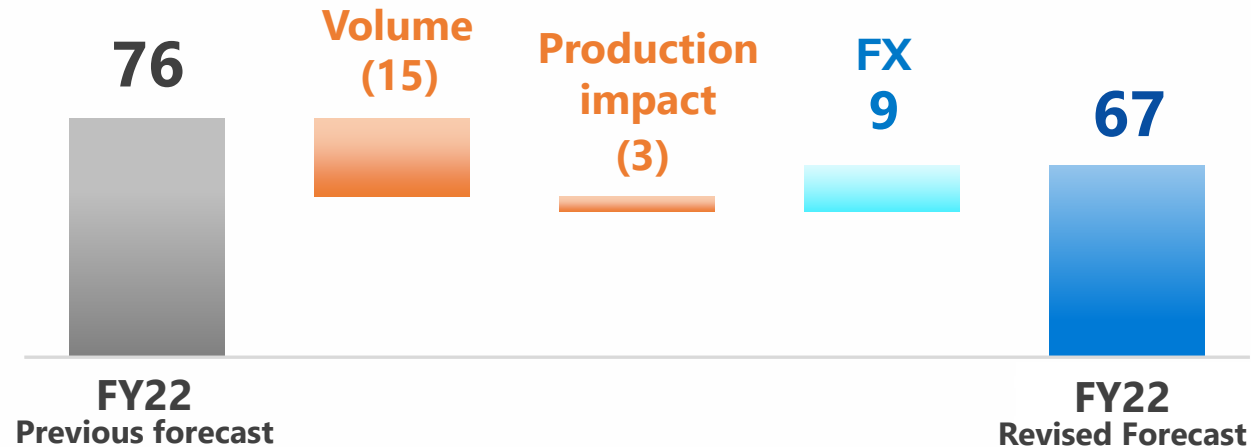
(100 millions of yen)

Net Sales



Average FX rate	USD	127	132	103.9%
(Unit:Yen)	EUR	135	138	102.2%

Operating Profit



Revised Forecast (Released on November 10)

- While the new product in eco-solvent is to remain strong, demand expected to be weaker than previous forecast especially in Europe. However, performance expected to improve than Q3 due to impact price increase and weak yen

(Millions of yen)

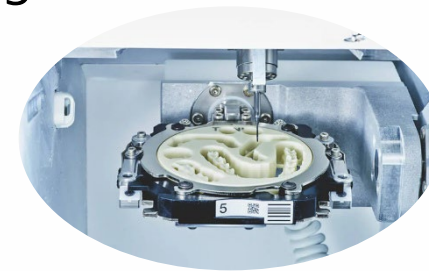
2022/12	Q1	Q2	Q3	Q3 YTD	Q4 forecast (Deduction amount)	Revised forecast
Net Sales	11,316	12,768	12,854	36,939	14,061	51,000
Gross Profit	5,681	6,263	6,390	18,335	7,365	25,700
SGA cost	4,387	4,868	4,766	14,022	4,978	19,000
Operating Profit	1,293	1,395	1,624	4,313	2,387	6,700
Ordinary Profit	1,467	1,406	1,558	4,432	2,368	6,800
Net Profit*	925	1,009	1,082	3,017	1,683	4,700

* Net profit attributable to owners of parent

New Products Expected to contribute beyond (announced 9/1, on sale from 9/7)

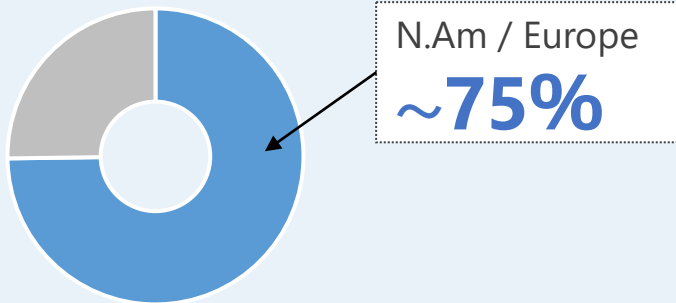
TOPICS

- Launched dental milling machine DWX-53DC
- Latest high productivity model with disk-changer (successor of DWX-52DCi)
- Improved quality and productivity while maintaining our unique compact design
- Targeted for North America and European markets where efficiency is more in demand



DWX-53DC

DWX-52DCi sales region (by unit)



● Main output



Dental crowns



Bridge



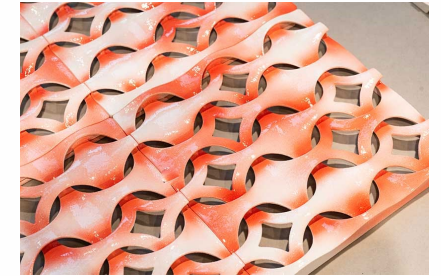
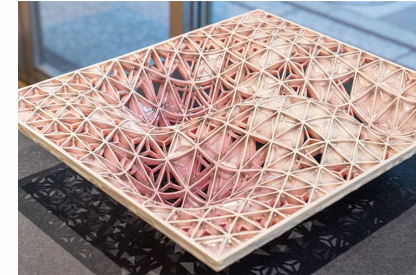
Inlay/Onlay

Growth opportunities 3D printer JV establishment (Released on September 16, 2022)

TOPICS

- Established a binder-jet 3D printing JV in Jingdezhen, China, a world-famous location for pottery
- Our 3D printing (analogue to digital) technology solves issues such as mass production of intricate handmade designs and succession
- Exploring further industries where our technology can be applied

※Binder-jet printing: A 3D printing methodology that jets liquid binders (glues) through print head nozzles on powder materials to create modelled objects.



Sample immediately after printing

Sample after glazing and firing

Business overview

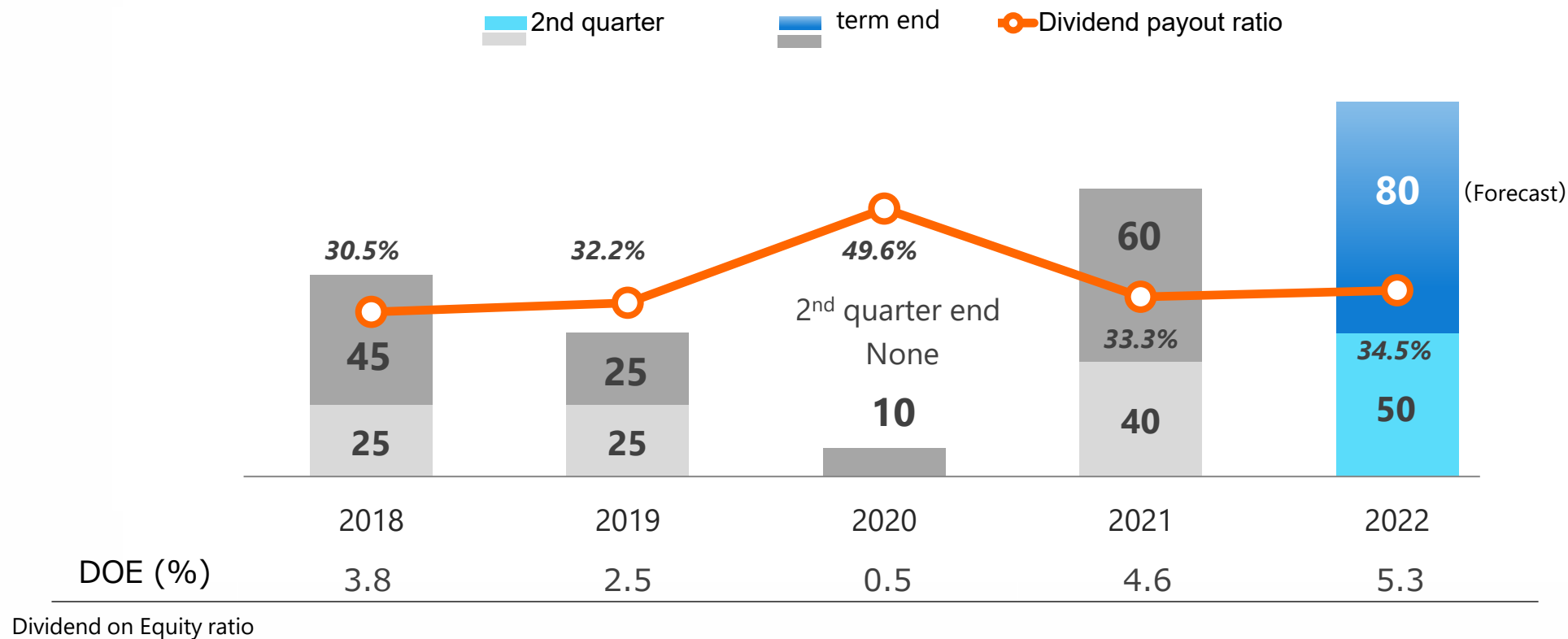
Product and service	Sales of binder-jet ceramic 3D printers and peripherals Sales of ceramic and supporting materials 3D printing service, education & 3D printing experience service
Target geography	China: Product and service sales through the joint venture company Global: After 2023 using our existing sales channels
Start of business	August 2022
Expected Sales	309 Million RMB (appx. 6,360 Million JPY assuming 1RMB=20.59JPY) as of 13 September 2022

Overview of the joint venture company

Joint venture company name	CERAWEI TECHNOLOGY CO.,LTD
Location	Jingdezhen city, Jiangxi province, China
Invested Capital	2,850,000 US Dollars
Shareholding	AMSKY 51%, Jingdezhen Changnan New Area Zhongxi Investment Partnership 24%, AGCC 20%, Roland DG 5%

Dividend Forecast

- Term end dividend expected to be **80 yen**
- Full year dividend forecast is **130 yen**, which translates into **34.5%** payout ratio



Dividend Policy (FY2021 to FY2023) : Use the higher of 30% payout ratio to consolidated profit or 2% Dividend on Equity ratio (DOE) as a basis and account for future business development

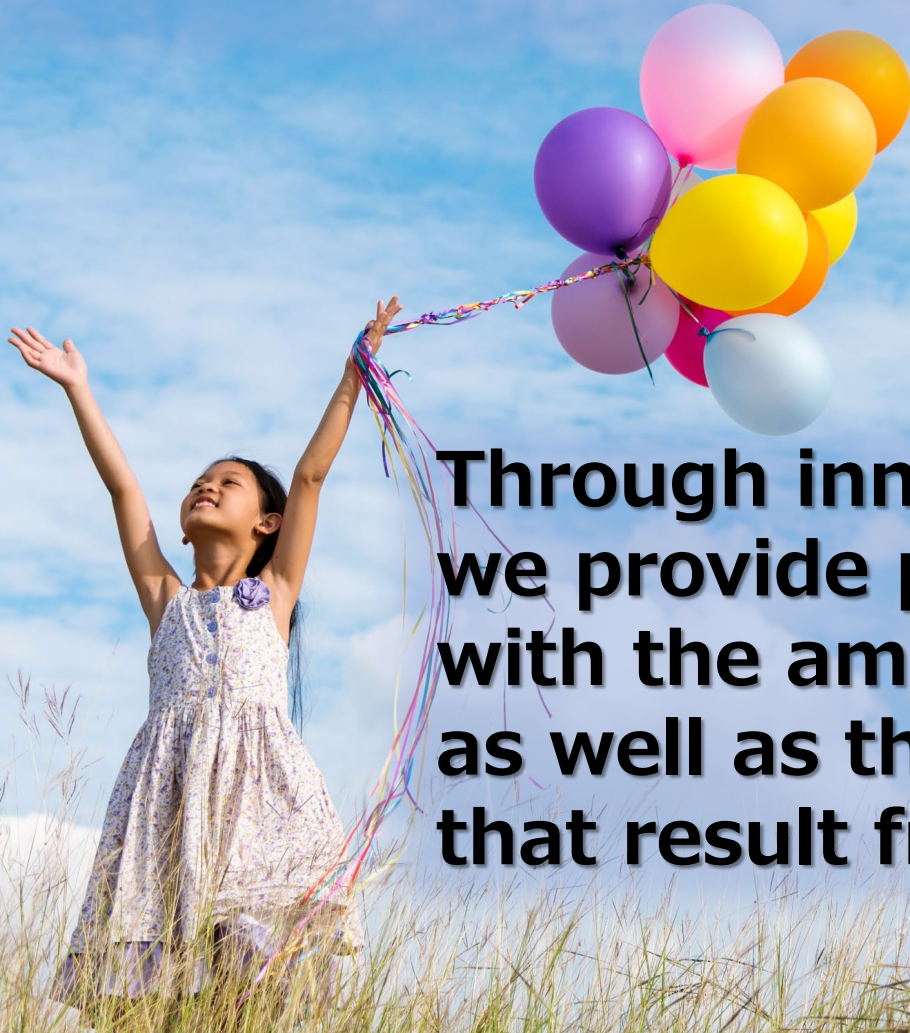
Decision of Purchase and Retirement of Treasury Stock (Released in November 10)

- Announced 'Notice Regarding Purchase of Treasury Stock and Retirement of Treasury Stock'.
- To improve shareholder return and capital efficiency.
- First own share purchase conducted intra-market*

* Excluding purchase of own shares from Roland Corporation

Class of shares to be repurchased	: Common stock of Roland DG Corporation
Total number of shares to be repurchased	: 400,000 (maximum) (The ratio of the total number of issued share (excluding treasury stock):3.2%)
Total purchase price for repurchase of shares	: JPY 1 billion (maximum)
Repurchase period	: From November 11,2022 to February 28,2023
Repurchase method	: Market purchases on the Tokyo Stock Exchange (Discretionary trade by securities companies)
Total number of shares to be retirement	: All shares repurchased
Retirement date	: March 28, 2023

Purpose: To Empower Creativity and Excitement Worldwide



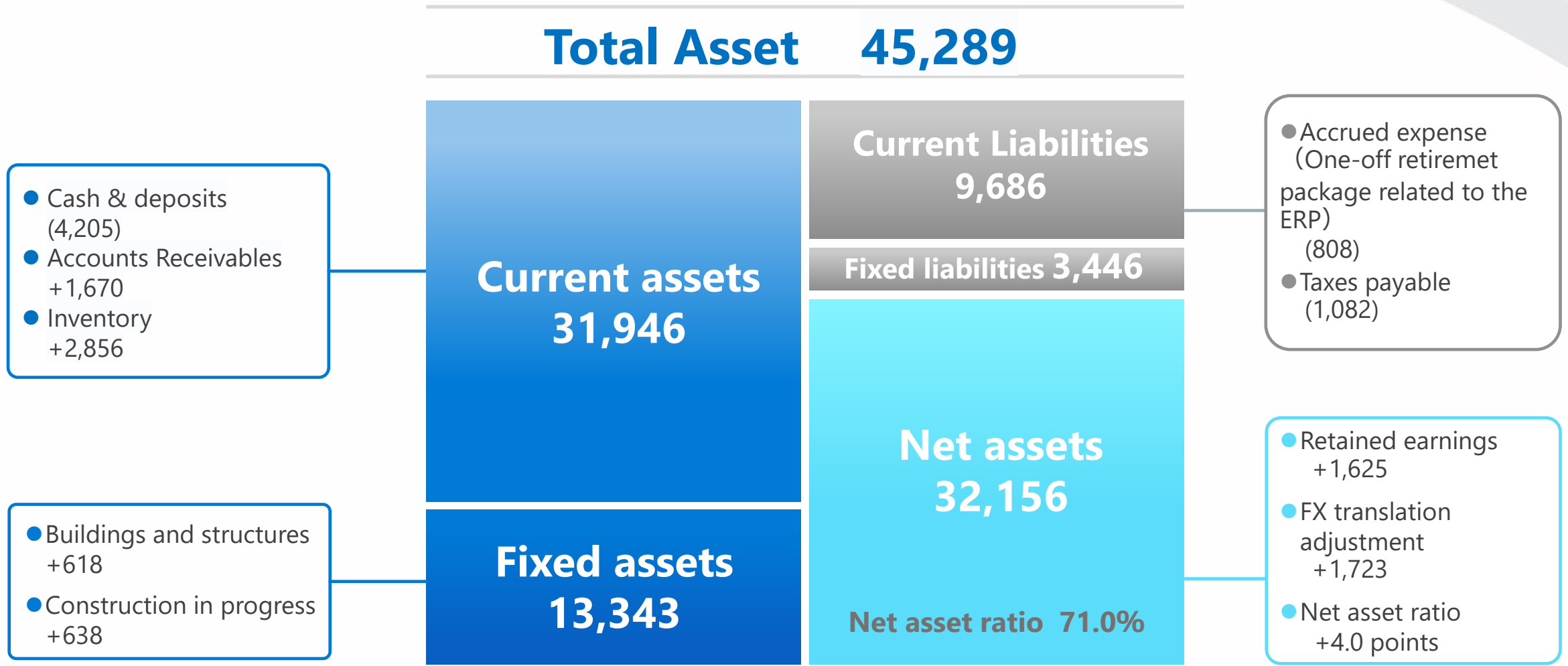
**Through innovative digital solutions,
we provide people around the world
with the amazement and joy of creation,
as well as the wow and excitement
that result from it.**

Appendix

Balance sheet

Balance sheet summary (as of 9/30/2022)

(Millions of yen)



※Change from the end of previous fiscal year

Change in revenue recognition method and treatment of R&D expenses

1. Change in revenue recognition method

We have changed the revenue recognition method starting from FY2022Q1. In accordance with the transitional treatment stated in the Revenue Recognition Accounting Principal 89-2, we have not restated the previous fiscal year's financials. The impact on the financials of this change however is minimal. The YoY comparison have been made with financials that have not been restated.

2. Change in R&D expense treatment

Due to the completion of the factory migration to thailand, **R&D expenses have been moved from COGS to SG&A** starting from FY2022Q1.

YoY comparison have been made with financials that have been restated.

3. Sales Category change

Starting from Q1 this year, to clarify the "Growth Area" and "Maintain Area", we have revised our sales category based on **Markets and Products**. Please see the appendix for details

Consolidated financial results

(Millions of yen)

* R&D cost previously accounted as COGS has been moved to SG&A from 2022

		2021 Q3 YTD				2022 Q3 YTD		YoY change		
		Performance	% of sales	Restated Actual	% of sales	Performance	% of sales	Change	Ratio	Exchange rate impact excluded Real term
Net Sales		33,413	-	33,413	-	36,939	-	3,526	110.6%	101.0%
Gross Profit		14,845	44.4%	17,090	51.1%	18,335	49.6%	1,245	107.3%	102.6%
SGA cost		10,009	30.0%	12,255	36.7%	14,022	38.0%	1,767	114.4%	108.5%
Operating Profit		4,835	14.5%	4,835	14.5%	4,313	11.7%	(521)	89.2%	60.2%
Ordinary Profit		4,823	14.4%	4,823	14.4%	4,432	12.0%	(390)	91.9%	63.1%
Net Profit*		2,807	8.4%	2,807	8.4%	3,017	8.2%	209	107.5%	68.1%
EPS (yen)		225.59		225.59						
Average FX rate (Unit : yen)	USD	108.50		108.50		128.06				
	EUR	129.87		129.87		136.00				

* Net profit attributable to owners of parent

Exchange rate Amount of impact	Net sales	3,199
	Operating Profit	1,404

R&D cost for previous FY moved from COGS to SG&A

Consolidated financial results

(Millions of yen)

	2021 Q3 YTD		2022 Q3 YTD		YoY change		
	Performance	% of sales	Performance	% of sales	Change	Ratio	Exchange rate impact excluded Real term
Sales by Market							
Visual Communication	15,266	45.7%	17,324	46.9%	2,058	113.5%	102.4%
Digital Fabrication	7,321	21.9%	8,036	21.8%	715	109.8%	100.7%
Dental	4,706	14.1%	5,030	13.6%	324	106.9%	98.7%
Service, Software & Others	6,119	18.3%	6,548	17.7%	428	107.0%	99.6%
Total	33,413	100.0%	36,939	100.0%	3,526	110.6%	101.0%
Sales by Product							
Hardware	16,772	50.2%	18,454	50.0%	1,682	110.0%	100.3%
Supplies	10,722	32.1%	12,150	32.9%	1,428	113.3%	102.9%
Service parts & Others	5,918	17.7%	6,335	17.1%	416	107.0%	99.4%
Sales by Region							
Japan	3,332	10.0%	3,575	9.7%	242	107.3%	-
North America	10,813	32.4%	13,256	35.9%	2,442	122.6%	103.9%
Europe	12,248	36.6%	12,751	34.5%	503	104.1%	99.1%
Asia	2,286	6.8%	2,237	6.0%	(49)	97.8%	95.2%
Others	4,732	14.2%	5,119	13.9%	386	108.2%	97.6%
Total	33,413	100.0%	36,939	100.0%	3,526	110.6%	101.0%

Consolidated financial results

Sales by Product (Old Categories)

(Millions of yen)

	2021 Q3 YTD		2022 Q3 YTD		YoY change		
	Performance	% of sales	Performance	% of sales	Change	Ratio	Exchange rate impact excluded Real term
Printers	10,807	32.3%	12,348	33.4%	1,540	114.3%	103.3%
Plotters	884	2.7%	811	2.2%	(73)	91.7%	82.9%
3D Products (DGSHAPE)	5,079	15.2%	5,294	14.3%	215	104.2%	96.8%
Supplies	10,722	32.1%	12,150	32.9%	1,428	113.3%	102.9%
Others	5,918	17.7%	6,335	17.2%	416	107.0%	99.4%
Total	33,413	100.0%	36,939	100.0%	3,526	110.6%	101.0%

Consolidated financial results (3 months)

2021

2022

(Millions of yen)

	Q1	Q2	Q3	Q4	Q1	Q2	Q3	YoY	QoQ
Net Sales	10,298	11,548	11,566	11,682	11,316	12,768	12,854	111.1%	100.7%
Gross Profit	5,078	6,062	5,949	5,973	5,681	6,263	6,390	107.4%	102.0%
%	49.3%	52.5%	51.4%	51.1%	50.2%	49.1%	49.7%	(1.7) P	+0.6P
SGA cost	4,046	4,135	4,072	4,752	4,387	4,868	4,766	117.0%	97.9%
%	39.3%	35.8%	35.2%	40.7%	38.8%	38.1%	37.1%	+1.9P	(1.0) P
Operating Profit	1,031	1,926	1,876	1,221	1,293	1,395	1,624	86.6%	116.4%
%	10.0%	16.7%	16.2%	10.5%	11.4%	10.9%	12.6%	(3.6) P	+1.7P
Ordinary Profit	1,108	1,950	1,763	1,258	1,467	1,406	1,558	88.4%	110.8%
%	10.8%	16.9%	15.3%	10.8%	13.0%	11.0%	12.1%	(3.2) P	+1.1P
Net Profit *	(215)	1,796	1,227	925	925	1,009	1,082	88.2%	107.2%
%	—	15.6%	10.6%	7.9%	8.2%	7.9%	8.4%	(2.2) P	+0.5P
EPS(yen)	(17.34)	144.38	98.55	74.29	74.25	81.01	86.87		

* Net profit attributable to owners of parent

R&D cost for previous FY moved from COGS to SG&A

Consolidated financial results (3 months)

(Millions of yen)

	2021				2022				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	YoY	QoQ
Sales by Market									
Visual Communication	4,680	5,240	5,345	4,972	5,186	5,939	6,199	116.0%	104.4%
Digital Fabrication	2,198	2,593	2,529	2,687	2,509	2,840	2,686	106.2%	94.6%
Dental	1,373	1,756	1,576	1,895	1,529	1,879	1,621	102.8%	86.3%
Service, Software & Others	2,046	1,958	2,114	2,127	2,090	2,110	2,347	111.0%	111.3%
Total	10,298	11,548	11,566	11,682	11,316	12,768	12,854	111.1%	100.7%
Sales by Product									
Hardware	5,063	5,953	5,756	5,896	5,843	6,472	6,138	106.6%	94.8%
Supplies	3,247	3,693	3,781	3,715	3,485	4,236	4,427	117.1%	104.5%
Service parts & Others	1,987	1,902	2,028	2,070	1,987	2,059	2,288	112.8%	111.1%
Sales by Region									
Japan	1,167	1,051	1,113	1,201	1,347	1,063	1,164	104.5%	109.5%
North America	3,103	3,983	3,725	3,202	3,859	4,752	4,644	124.7%	97.7%
Europe	3,739	4,162	4,346	4,919	3,880	4,414	4,456	102.5%	101.0%
Asia	723	808	755	943	772	700	765	101.3%	109.3%
Others	1,564	1,543	1,624	1,415	1,455	1,839	1,824	112.3%	99.2%
Total	10,298	11,548	11,566	11,682	11,316	12,768	12,854	111.1%	100.7%

Consolidated financial results (3 months)

Sales by Product (Old Categories)

(Millions of yen)

	2021				2022				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	YoY	QoQ
Printers	3,232	3,777	3,797	3,604	3,840	4,334	4,173	109.9%	96.3%
Plotters	336	283	265	324	305	264	241	90.8%	91.2%
3D Products (DGSHAPE)	1,494	1,892	1,692	1,967	1,697	1,873	1,723	101.8%	92.0%
Supplies	3,247	3,693	3,781	3,715	3,485	4,236	4,427	117.1%	104.5%
Others	1,987	1,902	2,028	2,070	1,987	2,059	2,288	112.8%	111.1%
Total	10,298	11,548	11,566	11,682	11,316	12,768	12,854	111.1%	100.7%

FY2022 Forecast

※Released on November 10, 2022

(Millions of yen)

	2021		2022				YoY change	
	Performance	% of sales	Original forecast	Previous forecast	Revised forecast	% of sales	% of sales	Change
Net Sales	45,095	100.0%	49,400	51,900	51,000	100.0%	5,904	113.1%
Gross Profit	23,063	51.1%	25,500	26,300	25,700	50.4%	2,636	111.4%
SGA cost	17,007	37.7%	18,200	18,700	19,000	37.3%	1,992	111.7%
Operating Profit	6,056	13.4%	7,300	7,600	6,700	13.1%	643	110.6%
Ordinary Profit	6,082	13.5%	7,300	7,800	6,800	13.3%	717	111.8%
Net Profit*1	3,733	8.3%	5,300	5,500	4,700	9.2%	966	125.9%
EPS (yen)	299.88		425.42	441.34	377.14			
Average FX rate (Unit : yen)	USD	109.81	113.00	127.00	132.00			
	EUR	129.93	128.00	135.00	138.00			

*1 Net profit attributable to owners of parent

		USD	EUR
Currency Sensitivity (based on 2021 results)	Net sales	140	117
	Operating Profit	64	74

R&D cost for previous FY moved from COGS to SG&A

FY2022 Forecast

※Released on November 10, 2022

(Millions of yen)	2021		2022					YoY change	
	Performance	% of sales	Original	Previous	Revised	Change from Previous forecast	% of sales	Change	Ratio
Sales by Markets									
Visual Communication	20,238	44.9%	22,600	23,400	23,700	300	46.5%	3,461	117.1%
Digital Fabrication	10,008	22.2%	11,200	12,150	11,200	(950)	22.0%	1,191	111.9%
Dental	6,601	14.6%	7,250	7,850	7,300	(550)	14.3%	698	110.6%
Service, Software & Others	8,247	18.3%	8,350	8,500	8,800	300	17.3%	552	106.7%
Total	45,095	100.0%	49,400	51,900	51,000	(900)	100.0%	5,904	113.1%
Sales by Products									
Hardware	22,668	50.3%	26,800	27,800	26,050	(1,750)	51.1%	3,381	114.9%
Supplies	14,437	32.0%	14,400	15,850	16,400	550	32.2%	1,962	113.6%
Service parts & Others	7,989	17.7%	8,200	8,250	8,550	300	16.8%	560	107.0%
Sales by Regions									
Japan	4,533	10.0%	4,850	4,850	4,850	0	9.5%	316	107.0%
North America	14,015	31.1%	16,450	18,500	18,500	0	36.3%	4,484	132.0%
Europe	17,168	38.1%	17,600	17,800	17,400	(400)	34.1%	231	101.4%
Asia	3,230	7.2%	3,750	3,500	3,000	(500)	5.9%	(230)	92.9%
Others	6,148	13.6%	6,750	7,250	7,250	0	14.2%	1,101	117.9%
Total	45,095	100.0%	49,400	51,900	51,000	(900)	100.0%	5,904	113.1%

FY2022 Forecast

※ Released on November 10, 2022

Sales by Product (Old Category)

(Millions of yen)

	2021		2022					YoY change	
	Performance	% of sales	Original	Previous	Revised	Change from Previous forecast	% of sales	Change	Ratio
Printers	14,411	32.0%	17,550	18,200	17,450	(750)	34.2%	3,038	121.1%
Plotters	1,209	2.7%	1,250	1,250	1,000	(250)	2.0%	(209)	82.7%
3D Products (DGSHAPE)	7,047	15.6%	8,000	8,300	7,600	(700)	14.9%	552	107.8%
Supplies	14,437	32.0%	14,400	15,900	16,400	500	32.1%	1,962	113.6%
Others	7,989	17.7%	8,200	8,250	8,550	300	16.8%	560	107.0%
Total	45,095	100.0%	49,400	51,900	51,000	(900)	100.0%	5,904	113.1%

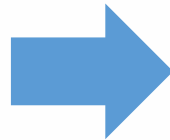
Change in sales disclosure category

From product items to market based categorization

Change categorization to market (business) base from Q1

- Clarify growth area to allocate necessary resource
- Capture trend by business to enable flexible strategy development and execution

Sales by product
Printers
Plotters
3D Products (DGSHAPE)
Supplies
Others



Sales by market
Visual Communication
Digital Fabrication
Dental
Service, Software & Others

Sales by product
Hardware
Supplies
Service parts & Others

New product category overview

	Market	Customer / User	Key Products	Uses and Applications
Visual Communication	VC-Solvent	<ul style="list-style-type: none"> ➤ Sign shops ➤ Printing shops 	<ul style="list-style-type: none"> ➤ Solvent printers ➤ Solvent inks 	<ul style="list-style-type: none"> ➤ Outdoor sign ➤ Store interior/displays ➤ Banners ➤ Car wrapping
	VC-Other	<ul style="list-style-type: none"> ➤ Sign shops ➤ Printing shops ➤ Print / design companies 	<ul style="list-style-type: none"> ➤ UV printers ➤ UV inks ➤ Flat UV Printer ➤ Textile printers ➤ Large format cutters 	<ul style="list-style-type: none"> ➤ Out/indoor sign ➤ Stickers and labels ➤ Design prototypes ➤ Textile / apparel
Digital Fabrication		<ul style="list-style-type: none"> ➤ Small/semi- industrial business ➤ Retail stores ➤ Sole business owners 	<ul style="list-style-type: none"> ➤ Small solvent printers ➤ Small UV printers ➤ UV inks ➤ 3D milling machines, Engravers ➤ Metal printers ➤ Small cutting machines ➤ Customizel, New area (Co-Creation) 	<ul style="list-style-type: none"> ➤ Personalized goods ➤ Gift, novelties ➤ Iron prints ➤ Customization usage ➤ Parts, design prototyping
Dental		<ul style="list-style-type: none"> ➤ Dental labs ➤ Dental clinics 	<ul style="list-style-type: none"> ➤ Dental milling machines ➤ Dental Supply 	<ul style="list-style-type: none"> ➤ Dental crowns ➤ Inlays ➤ Denture ➤ Abatement
Service, Software & Others		<ul style="list-style-type: none"> ➤ Distributors ➤ Customers 	<ul style="list-style-type: none"> ➤ Service parts incl. Printer heads ➤ Service and maintenance 	

Products by New Category

VC-Solvent

VC-Other

Digital Fabrication

Dental

Service, Software & Others

Solvent printers



TrueVIS

VG3-640 VG3-540 SG3-540 SG3-300



Outdoor sign



Car wrapping



Store interior/displays



Stickers and labels



Banner ads



Floor signs



Wallpaper



Iron prints

Products by New Category

VC-Solvent

VC-Other

Digital Fabrication

Dental

Service, Software & Others

UV Printer (Roll)



LEC2-640 LEC2-330

UV Printer (Flat)



IU-1000F

Textile printer



XT-640

Large format cutters



GR2-640 GR2-540



Posters



Labels



Packages



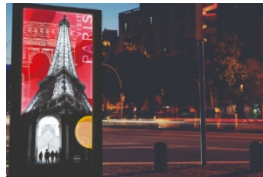
Displays



Apparel / textile



Signage



Electric sign



Window display



Package films



Canvas art



Apparel / soft sign



Window films

Products by New Category

VC-Solvent

VC-Other

Digital Fabrication

Dental

Service, Software
& Others

Desktop UV Printer



LEF2-300

Desktop Solvent printer



BN-20A

3D milling



MDX-50

Medal Printer



MPX-95

Customization/New



LEC2 S-Series



Phone Case



Photo frame



Iron Print



Novelties



Key holder



Stickers



Prototype



Custom goods



PParts prototype



Gift



SF-200

Products by New Category

VC-Solvent

VC-Other

Digital Fabrication

Dental

Service, Software
& Others

5-axis dry milling



DWX-52D

With Disk changer
(increased productivity)



DWX-53DC

4-axis dry milling
(Compact)



DWX-4

4-Axis wet milling



DWX-42W



Crowns



Bridges



Dentures



Pin material milling



Abatement milling
(Implant base)

Products by New Category

VC-Solvent

VC-Other

Digital Fabrication

Dental

Service, Software
& Others



Service parts incl. heads



Service & Maintenance

Software
(Future revenue stream)



Roland DG Connect
for Everything Creative



DGSHAPE CLOUD

The information pertaining to our business plans and forecasts that has been provided in this presentation contains forward-looking statements that are based on the plans and prospects of the Company at this point in time. The actual business results could be significantly different from those stated in this presentation due to changes in conditions. As such, please be advised that it cannot be guaranteed that these statements will not differ materially from actual results.